

2005 Annual Report



LSU Hospitals & Clinics

ON the MOVE

LSU
Health Care Services Division

2005 Annual Report

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LSU Hospitals & Clinics

ON the MOVE

LSU
Health Care Services Division



BOGALUSA MEDICAL CENTER
EARL K. LONG MEDICAL CENTER-BATON ROUGE
HUEY P. LONG MEDICAL CENTER-ALEXANDRIA
LALLIE KEMP REGIONAL MEDICAL-INDEPENDENCE
L. J. CHABERT MEDICAL CENTER-HOUMA
MEDICAL CENTER OF LOUISIANA AT NEW ORLEANS
UNIVERSITY MEDICAL CENTER-LAFAYETTE
W. O. MOSS REGIONAL MEDICAL-LAKE CHARLES

EXECUTIVE VP/CEO: DONALD R. SMITHBURG • DEPUTY CEO: ROBERT M. PLAISANCE • MEDICAL DIRECTOR: MICHAEL K. BUTLER, M.D.



Dear Citizens of Louisiana,

We are pleased to present the 2005 Annual Report for the LSU Health Care Services Division. The following pages summarize a year that was momentous for our organization in many respects, while extraordinarily challenging.

Our theme, "LSU Hospitals and Clinics On the Move," reflects, in part, a very successful Legislative Session which saw lawmakers and the Governor move forward with plans to replace hospitals in Baton Rouge, New Orleans and Alexandria. The legislature and the Governor also provided additional funding to construct a new outpatient Health Center in North Baton Rouge.

The year also witnessed an organizational realignment, in which the Health Care Services Division now reports directly to the LSU Board of Supervisors and System President William Jenkins. The Division will continue a close working relationship with its partner, the LSU Health Sciences Center in New Orleans.

Sadly, as this issue goes to press, these successes have been overshadowed by the worst natural disaster in our nation's history. Hurricanes Katrina and Rita left a devastating impact on HCSD facilities, services, patients and employees. Big Charity and University Hospital are likely unsalvageable as permanent health care facilities by a nationally recognized healthcare engineering firm. Bogalusa and W.O. Moss Medical Centers suffered extensive damage. Services at other hospitals have been stretched to the limit by a surge of displaced citizens.

But during the storms LSU was there. Thanks to the heroic actions of our staff, we provided care to the critically ill under unimaginable conditions. And LSU will be there in the future. Our staff is once again providing medical care to those returning to New Orleans and other affected areas. Despite the devastation, the services LSU provides have never been more needed. We will build a state-of-the-art hospital to replace Charity and University in a new style specialty and research medical center; health centers throughout the area will offer outpatient services in neighborhoods. Trauma Service, once again, will eventually return to its marquee status for the region.

To assist our almost 4,000 employees displaced by Hurricane Katrina a Relief Fund was established. Anyone interested in contributing to this fund is encouraged to write to the LSU Foundation – Charity Hospitals, 3838 W. Lakeshore Dr., Baton Rouge, LA 70808.

Our mission of providing quality medical care has not changed, nor has our commitment to our patients and their loved ones, and the health professionals who train in our facilities.

Without question, Louisiana faces a challenge of historical proportions. How we at LSU Health Care Services Division face those challenges will determine our future.

Sincerely,

Donald R. Smithburg
Executive Vice President/LSU System
CEO - Health Care Services

LOUISIANA STATE UNIVERSITY • HEALTH CARE SERVICES DIVISION

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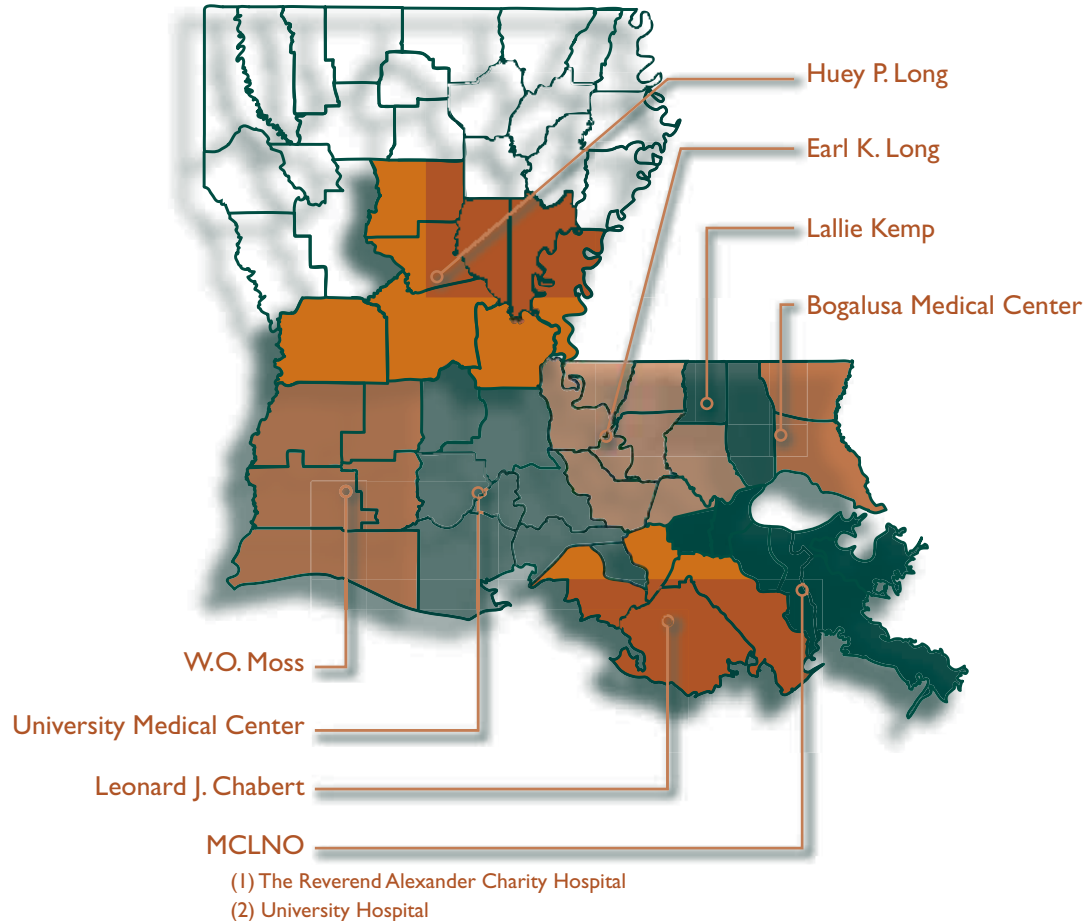


On behalf of all citizens of Louisiana, the LSU Health Care Services Division shall:

Mission Statement

- Provide access to high quality medical care.
- Develop medical and clinical manpower through accredited residency and other health education programs.
- Operate efficiently and cost effectively.
- While achieving our objectives, work cooperatively with other health care providers and agencies to improve health outcomes.

Location of LSU Health Care Services Division's Medical Centers

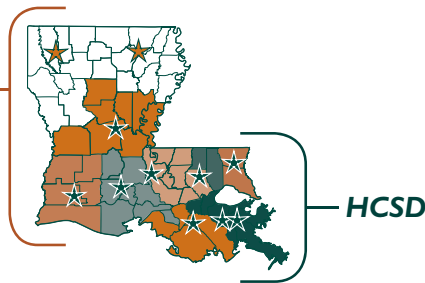




The LSU Hospitals and Clinics

LSU operates eleven public hospitals, of which nine are managed by the Health Care Services Division. Combined, the LSU facilities admit 81,000 patients annually, and they provide nearly 2 million outpatient visits, around 70 percent of which are clinic visits. (Source: LSU System, 5/27/05)

- In all eleven LSU hospitals:**
- 81,000 Admissions
 - 1.9 Million Outpatient Visits



2005 Health Care Services Division

Nine Hospitals & Clinics

- 901 Staffed Beds
- 7,897 Employees
- \$850 Million Budget

Number of Inpatients

- 49,117 Admissions
- 258,764 Inpatient Days
- 4,154 Births

Number of Outpatients

- 849,912 Clinic Visits
- 365,017 ER Visits

Medical & Clinical Education

- 1,161 Residents & Fellows
- 3,990 Nurses & Allied Health Professionals

Medical School Contracts

- \$58 Million - LSU
- \$23.9 Million - Tulane
- \$0.9 Million - Ochsner

Estimated Economic Impact (LHA, 05/04)

- \$1.8 billion in overall business activity
- 15,142 jobs generated

The LSU Hospitals and Clinics

Mission-driven to care for the uninsured and provide training opportunities for future health professionals

A statewide Safety Net system in which everyone is eligible for care

- No income thresholds
- No local residency requirements
- People with means expected to pay

Provide comprehensive inpatient, outpatient hospital and clinic services

- 350+ clinics
- Works integrally with medical schools for a substantial component of physician care as part of training programs

A Safety Net System for our State

(Source: HCSD files)



2005 Health Care Reform

It was one year ago that Louisianians forged a grassroots effort to improve health care. During nine regional pre-summits, citizens came forward to talk openly about the many aspects of health care in Louisiana in need of improvement. In order to ensure national, state and local input on improving the availability, accessibility, and affordability of health care in Louisiana, Governor Blanco appointed a Health Care Reform Panel to sit as an advisory body, providing guidance, direction, and support to a state embarking on health care reform.

During the past year, the Health Care Reform Panel began the process of bringing long-term reform to our State's health care delivery system and thus securing a future for Louisiana that ensures improved health outcomes for all citizens.

The reform process began by focusing on six critical focus areas: Care to the Uninsured,

Access to Appropriate Health Care Resources, Improvement and Restructuring of Long-Term Care, Health Education and Awareness, Improved Administrative Delivery of Health Care, and a Focus on Performance Outcomes Using Evidence-Based Principles.

The Louisiana Legislature held its 2005 Regular Session and Governor Blanco introduced an aggressive health care reform package. Her package included bills to create new opportunities for providing care to the uninsured, providing healthier food choices to children in schools, opportunities to negotiate better pricing with drug manufacturers for drugs paid by the Medicaid Pharmacy Program and beginning a process of legislatively reforming long-term care options for citizens.

The LSU HCSD hospitals and clinics daily serve to promote its mission through all of its hospital services.

Did You Know . . .

...that Louisiana's rate of "uninsured" individuals is the fifth highest in the nation?

...that the HCSD hospitals admitted more than 50,000 people for an inpatient visit in fiscal year 2004-2005?

...the Louisiana charity hospital system was started in 1736 when a sailor left in his will money to start a hospital for the sick people of New Orleans?

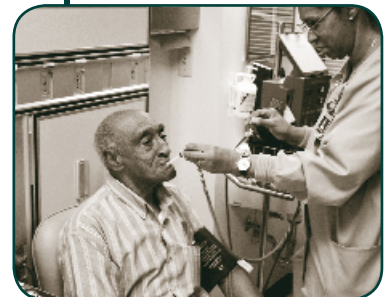
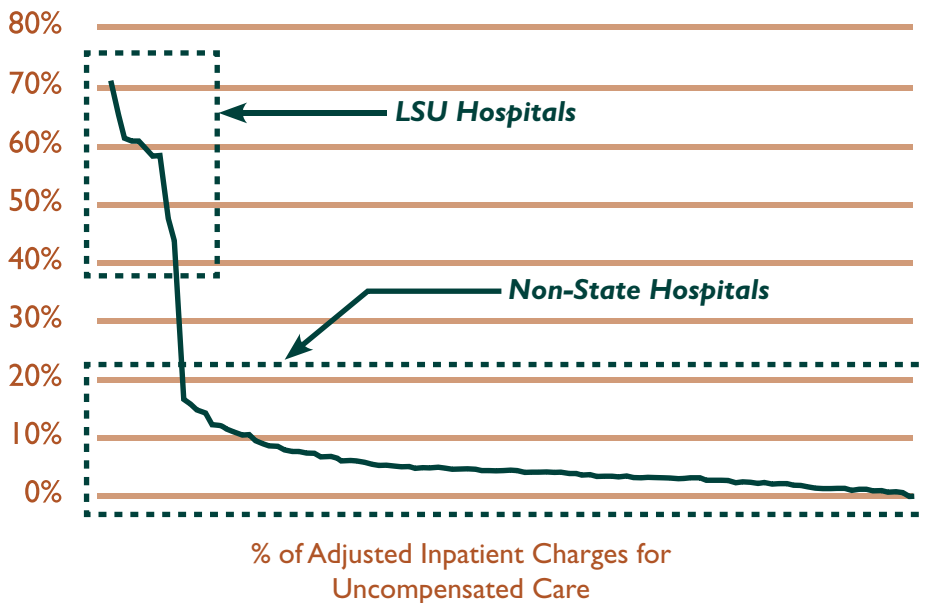


LSU and Community Hospitals: Care to the Uninsured

The LSU HCSD hospitals provide the preponderant share of care to uninsured patients in the State. This practice actually supports other community facilities by protecting them from a greater extent of uncompensated care. Statistics collected by the Louisiana Hospital Association show that the LSU HCSD hospitals provide 85 percent of the uncompensated care in the state and that uncompensated care in non-State facilities is about one-third of the national average.

**LSU HCSD
Hospitals
Provide
85% of the
Uncompensated
Care in Louisiana
and...
Most Patients
Actually Are
Employed**

Extent of Care to the Uninsured
Inpatient Uninsured Utilization Rate, 2005
Louisiana Hospitals



Source: SCR 27 Task Force, 2003



Go Ahead... You're On The Air

"Dr. Bruno, my physician, was not only positive but truthful; she said we are going to fight this cancer aggressively," states Chaney.

Prior to surgery Chaney went through patient education, nutrition education, and a general education on how her body would change prior to, after surgery and chemotherapy, (drainage of tubing, use of chemicals in the hair, hair loss, bathing after surgery, driving, lifting, etc.) "My son, daughter and aunt in Jackson, Mississippi were involved in the whole education process. We asked a myriad of questions and all of the questions were thoroughly answered. I did not know Earl K. Long offered all of these services. Earl K. Long even diagnosed and started treating me for my diabetes. So, I truly received what we health care professionals call, 'coordinated care.' "

Ms. Chaney does a weekly radio talk show called "Christians in the Workplace." She simply tells the story and serves as a vehicle to open dialogue on the issue of a diagnosis of any type of cancer.

"As I look back over the whole experience all I can say is thank God for Momma and Poppa. When I received the diagnosis I took a deep breath and thought to myself what Momma and Poppa (grandparents) would tell me to do when I was going through something like this. Their words would have been, pray, don't feel sorry for yourself and keep on going," Margaret Chaney did just that and today she continues to do her follow up tests and mammograms every six months at Earl K. Long Medical Center. Simply put, she lives and continues to tell the story.

Director of a local personal care service facility in Baton Rouge, radio talk show host, author, transportation driver, community activist and breast cancer survivor, this would describe this 5'5" positive, motivating, powerhouse of strength.

"I was always the provider of health care or taking people to obtain healthcare services. I never thought I would be the one receiving health care services," says Margaret Chaney. Chaney had a mammogram at one of the local imaging centers. "Doctors wanted me to come back to do more tests. I had no health insurance and it was going to cost what I did not have at the time. I'll be honest; I debated when and if I was going to go back, because I did not have the money to get the tests done."

It so happened, Ms. Chaney had to take someone else to a class at Earl K. Long Medical Center in Baton Rouge and when she took the young lady to the appointment, she looked down the hall and saw the room that said "Mammogram Testing." Ms. Chaney came back for an appointment, physicians did a biopsy, more extensive testing, and then two weeks later she underwent surgery. Physicians removed the tumor along with eight lymph nodes.



2005 Legislative Session

During the 2005 Regular Legislative Session, the LSU Health Care Services Division (HCSD) was fortunate to receive from the legislature \$78.2 million in state general fund appropriations, thus providing a continuation budget for state fiscal year 2005-2006. During the legislative process, the HCSD also received the following to the Appropriations Bill that was first introduced:

- LSUHSC-HSCD Uncompensated Care Cost (UCC) payments were increased by \$22.5 million, bringing the total UCC budget to \$448.6 million.
- \$200,000 Payable out of the State General Fund Direct for operational expenses of Leonard J. Chabert Medical Center was also approved.
- The Medical Vendor Program was increased by \$29.5 million, bringing the total Medicaid Claims to \$264.6 million.



The final operating budget received for FY 2005-2006 was \$920 million.

The HCSD was also fortunate to receive several important projects in the state fiscal year 2005-2006 Capital Outlay Bill. Included was approval to begin planning to replace antiquated facilities in New Orleans, Baton Rouge, and Pineville, as well as funding for outpatient clinics in Baton Rouge.

In regard to the Baton Rouge University Hospital, the Capital Outlay bill provided the State two options:

<i>Option 1</i>	<i>Funding</i>	<i>Option 2</i>	<i>Funding</i>
To conduct a business plan analysis, per the Governor's request (\$2M in Priority 2 and \$7M in Priority 5)	\$ 9M	For land acquisition and planning for the Earl K. Long replacement facility (General Obligation Bonds-Priority 5)	\$24M
In Fees & Self Generated Revenues from FY '05 Medicaid overcollections for replacement of the Earl K. Long facility in Baton Rouge	\$ 12M		
In State General Funds for the land acquisition and planning for the Earl K. Long replacement facility	\$ 3M		
Total	\$24M	Total	\$24M

The Capital Outlay Bill also included the following:

- \$12M for Planning of the Huey P. Long (HPL) replacement facility in Pineville (General Obligation Bonds-Priority 5)
- \$877,000 for replacement study for HPL, Payable from Fees and Self Generated Revenues
- \$30M for land acquisition and planning for the MCLNO replacement facility in New Orleans (General Obligation Bonds-Priority 5.)

...that ordinarily, if the President of the United States required medical attention while visiting New Orleans, he would be treated at the Medical Center of Louisiana at New Orleans?



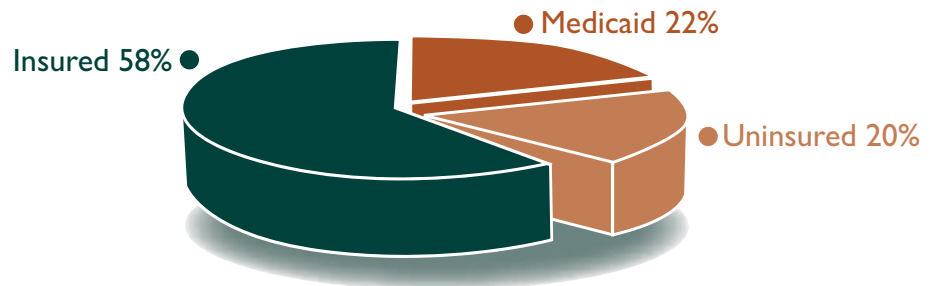
Care for the Uninsured Is the Primary Service Mission of Louisiana's State Public Hospitals

Louisiana's Public Hospitals: Access to Appropriate Health Care Resources

Louisiana has long faced a crisis of access to health care. One response has been the creation of a statewide safety net of public hospitals and clinics in which all citizens are eligible for care regardless of ability to pay. These facilities are the principal source of health care for the 850,000 persons who remain uninsured even after Medicaid covers over 900,000 patients.



Louisiana's Need for the Safety Net Extent of Insurance Coverage 2005



- 990,000 Medicaid eligible
- 900,000 Uninsured
- 4,500,000 Population

The healthcare of 42% of Louisiana's population is dependent on state programs.

Source: U.S. Census, KFF, LA DHH



LSU HCSD Bogalusa Medical Center
 Family Medicine Center and Rural Family Medicine Residency
 Access To Appropriate Health Care Resources

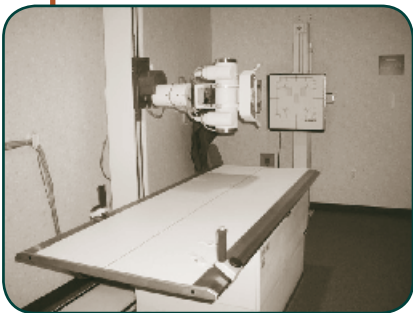
The LSU Family Medicine Center and Rural Family medicine Residency Program, Bogalusa, Louisiana which held its Grand Opening on May 20, 2005, attended by a number of local physicians, legislators, community leaders, and area citizens, provides care from infancy to elder care. The clinic offers on-site radiology and laboratory services plus full-service preventive health care for all ages, maternal, women's health and dermatological care.

Dennis LaRavia, MD, Professor and Program Director, oversees development of the Rural Family

Medicine Residency along with Joe Tusa, MD, who serves as Assistant Professor and Clinic Director. Both physicians, along with a top notch staff in a myriad of disciplines, work to

make the clinic accessible for people to receive a wide scope of services.

The idea for the clinic and residency began with Senator Ben Nevers about two years ago. Since that time, Senator Nevers, Representative Harold Ritchie, and LeVern Meades, Hospital Administrator for Bogalusa Medical Center, have worked diligently to make the vision a reality.



In the summer of 2006, the LSU HCSD Rural Family Medicine Residency plans to have its first group of physicians start a three-year training program to develop physicians with the competence and confidence to manage the health care needs of citizens in rural areas. These physicians will live and train in the Bogalusa area. The residents in the Rural Family Medicine Residency will be trained to use the latest in technology while learning to provide compassionate, comprehensive care to each patient.

Temple-Inland Corporation donated the present clinic building to the LSU Family Medicine Center at Bogalusa Medical Center to assist with the development of this premier program. Community leaders, Temple-Inland and LSU HCSD, are excited to partner in quality health care for the people of southeastern Louisiana and are making significant strides in the advancement of rural health care and clinical education.



...that 85% of total uncompensated inpatient hospital costs in Louisiana hospitals occur in the LSU hospitals?

Did You Know . . .



LSU HCSD Medical Center of Louisiana at New Orleans Health Education and Awareness



Keil North serves as the Director of Rehabilitation Services at the Medical Center of Louisiana at New Orleans and University Hospital campuses.

His department is comprised of allied health disciplines, physical therapy, occupational therapy, and speech therapy. They conduct both inpatient and outpatient treatment and also have a 24-bed, inpatient rehab unit. There are two specialty areas that are assigned in addition to the other three disciplines to the unit, recreation therapy and an area called "pre-vocational education."

An 11-year veteran of the system, North has seen many changes in the last 11 years. "We treat a lot of patients with many different diagnoses and the age range is from pediatric neonates in the ICU all the way through geriatrics," states North.

"We are unique in that we have therapists that are specially trained to treat each one of those patient

populations. We not only see them on the inpatient side which is in the acute hospital, we also do Outpatient care also."

"We are the only inpatient rehab facility in the entire state hospital system. So, not only do we get our own patients, we get referrals from the outlying hospitals and also many patients come from private facilities." Last year North's department completed over 200,000 procedures and ranked somewhere in the top 5 for the number of procedures, by volume, done in a given year.

"Any-time you look at rehab you must look at it as a team approach; the therapists work very closely with each other to determine the plan of care. This is a pure practice facility. I've been a physical therapist for 25 years, so I have had different exposures at other hospitals and in some you're fairly limited as to how you can extend your practice. Here we actually are on the front line taking care of the patients."

A lot of people in the community are not familiar with the rehabilitation services offered at Medical Center of Louisiana at New Orleans. "We have a foot program and an infant stimulation program. Also, we have post vasectomy, and a lymphedema treatment program in our occupational therapy areas. There is also an outreach program called "Mind, Body, & Soul," where we send representatives out to the local churches to do screenings, blood pressure checks and provide other palliative care services.

Did You Know . . .

...that almost 4,000 nurses and allied health professionals trained in the HCSD hospitals in fiscal year 2004-2005?

...that over 1,150 medical students and fellows trained in the HCSD hospitals in fiscal year 2004-2005?

...that the HCSD hospitals delivered over 4,000 babies in fiscal year 2004-2005?



LSU HCSD Huey P. Long Medical Center The Implementation of Complete Medical Record Improved Administrative Delivery of Health Care

Huey P. Long's Emergency Department saw the implementation of CMR (Complete Medical Record). At a glance physicians and nurses can see who is being treated by whom, their location, status, and other information at the touch of a finger. According to Chris Trevino, Medical and Program Director at C & M Medical Services where the application was developed, CMR is a "state-of-the-art documentation and data collection tool which functions on more than one level." First, it operates as a tracking system for activity happening in the department as well as other departments as they relate to the Emergency Department, such as Radiology and Lab. It also functions as a comprehensive electronic medical record which both doctors and nurses use for documentation.

There are obvious advantages to switching to an electronic medical record system—such as improved efficiency, increased legibility, accessibility, and portability of information—which leads to another level on which CMR functions. Built into the background of the system is the ability to report on practically any data entered into the record, including the ability to calculate facility-level APCs, Medicare's Ambulatory Payment Classification system. The system's ease of use and implementation has meant a short transition period of less than twenty four (24) hours in which the entire

Emergency Department has "gone live" and to date every record being produced is in electronic format.



This ability is of special relevance to the HCSD Disease Management Program, which thrives on the collection of patient data. Since the application is web-based it allows for immediate (real-time) transfer of information to anywhere in the state or country. This has tremendous implications from a national disease management standpoint as well as providing very valuable information to the Centers for Disease Control and Prevention (CDC) and the Department of Homeland Security. While CMR (Complete Medical Record) allows for increased efficiency in the Emergency Department and provision of Disease Management data, it serves as a valuable reporting tool for reduction of emergency room visits through improved medication compliance (especially in elderly patients).

...that 46% of families in Louisiana have incomes below 200% of the federal poverty level, the highest rate among the states? (U.S. Census)

Did You Know . . .



New Technology Allows Doctors at University Medical Center of Lafayette to Assess Patients in 4D



Physicians as well as patients at University Medical Center will now be able to reap the benefits of the latest technological innovations in health care. University Medical Center has acquired a new, state-of-the-art, VCT imaging system and Volume Ultrasound from GE Healthcare as well as other new tools which will mean more diagnostic power and efficiency for the hospital.

A CT exam, also known as “CAT Scan,” creates images analogous to a slice of bread. Hence, the word “slice” is often used to describe these views of the patient’s anatomy. The new 64 slice CT system LightSpeed® VCT is the world’s first Volume Computed Tomography (VCT) system. In a single rotation, the LightSpeed VCT creates 64 high-resolution anatomical images as thin as a credit card which are combined to form a three-dimensional view of the patient’s anatomy. Through this technology University Medical Center in Lafayette now offers an innovative way for its physicians to diagnose diseases and life-threatening illnesses, including cardiovascular disease, stroke and chest pain.

“LightSpeed® VCT ushers in the next generation of CT imaging by offering game-changing clinical applications in neurology, cardiology, and trauma,” according to Mitch Colligan, Head of the Radiology Department at University Medical Center, Lafayette.

Despite the unprecedented speed, the sub-millimeter resolution of the equipment offers spectacular views of veins, arteries, and internal organs. Clinicians are now able to capture images of a beating heart in five (5) heartbeats, an organ in one (1) second, and perform whole body trauma in ten (10) seconds, more than twice as fast as conventional multi-slice CT scanners and without sacrificing quality. This speed is especially helpful in shortening breath holds, thus providing clearer images of cardiovascular anatomy for geriatric patients, patients who are on ventilators, and pediatric patients. Speed is also important when stroke occurs and every second counts.

“Our new Volume CT system allows our physicians to perform new and enhanced procedures and obtain the information needed to diagnose patients who are suffering from chest pain or stroke,” said University Medical Center Hospital Administrator Larry Dorsey. “Volume CT is patient friendly in that fast scans can help reduce patient stress and anxiety.”

University Medical Center patients will also benefit from a new medical imaging technique called Volume Ultrasound, enabled by the newly installed LOGIQ 9 ultrasound system, which helps physicians to quickly and precisely perform general imaging in a broad range of clinical applications

from abdominal and breast to urological and vascular imaging. Much like VCT, Volume Ultrasound produces high-definition, multi-dimensional images for diagnostic medical purposes which can be viewed in any perspective and in real-time modes. This was previously impossible with traditional ultrasound techniques.

Using key technological components such as Speckle Reduction Imaging (SRI) and VoiceScan Activation, physicians have the capability to manipulate the raw scan data collected to evaluate the anatomy and surrounding tissues to rule out any concerns.

University Medical Center’s physicians and patients have an advantage from GE’s cutting-edge, award-winning Revolution XRD Digital Radiography System and Precision 500 D R&F Fluoro System, but women in particular gain peace of mind through the revolutionary Digital Computer-Aided Detection (CAD) System for detection of early stage breast cancer.

The DXA Bone Density system, designed to look beyond mineral density to become the most complete bone assessment detection tool ever devised, also aids in the detection of osteoporosis.

“We’re breaking barriers in speed and accuracy of patient exams,” said Dorsey. “With this equipment and the efficiency it brings, our physicians now have real-time techniques for acquiring, optimizing and navigating volumetric images so that they can make clinical decisions with even greater, unprecedented confidence.”



Disease Management A Focus on Performance Outcomes Using Evidence-Based Principles

Over the past five years the disease management effort within HCSD has worked diligently to prevent patient complications. “We have tried to prevent amputation, renal failure, blindness, heart attacks, and opportunistic infections in our populations at risk,” states Dr. Michael Butler, Chief Medical Officer, LSU

HCSD. Butler further states, “during this time medical science has found several key risk factors/conditions which contribute to the complication cascade in our patients. In fact, if these conditions/key risk factors are addressed early enough in the susceptible (at-risk) population, the disease development may be forestalled for years or prevented all together.”

Key conditions which are addressed in the disease management program are hypertension, hyperlipidemia (high cholesterol), smoking, and obesity. “By identifying these

populations in this latent state (e.g. pre-diabetes, metabolic X syndrome, smokers, etc.) and addressing the associated risk factors, we can lower the burden of disease,” states Butler.

The focus this year has been on identifying the populations at risk and the therapeutic tools associated with the risks—blood pressure control, lipid management, weight control, and smoking cessation. Through a combination of diet, exercise, and drug therapy, clinicians can assess and evaluate significant behavioral changes in patients. The focus on multiple risk factors has the potential to improve the results of current disease management activities and extend their reach to expanded groups of patients. In other words, sick people will hopefully avoid other diseases; and when sick, they will get better sooner and stay well longer.



Michael Butler, M.D.



Michael Kaiser, M.D.

...that since implementation of the Disease Management Program in the LSU hospitals in 1998, the program has resulted in cost avoidance and savings exceeding \$50 million?

...that 22% of the population in Louisiana live in families with incomes below the federal poverty level, the second highest in the nation? (U.S. Census)

Did You Know . . .

...that before Hurricane Katrina on Aug. 29, 2005, the Medical Center of Louisiana at New Orleans had the only Trauma Level I medical center in South Louisiana?

...that the HCSD hospitals had over 1,200,000 clinic visits and emergency room visits in fiscal year 2004-2005?

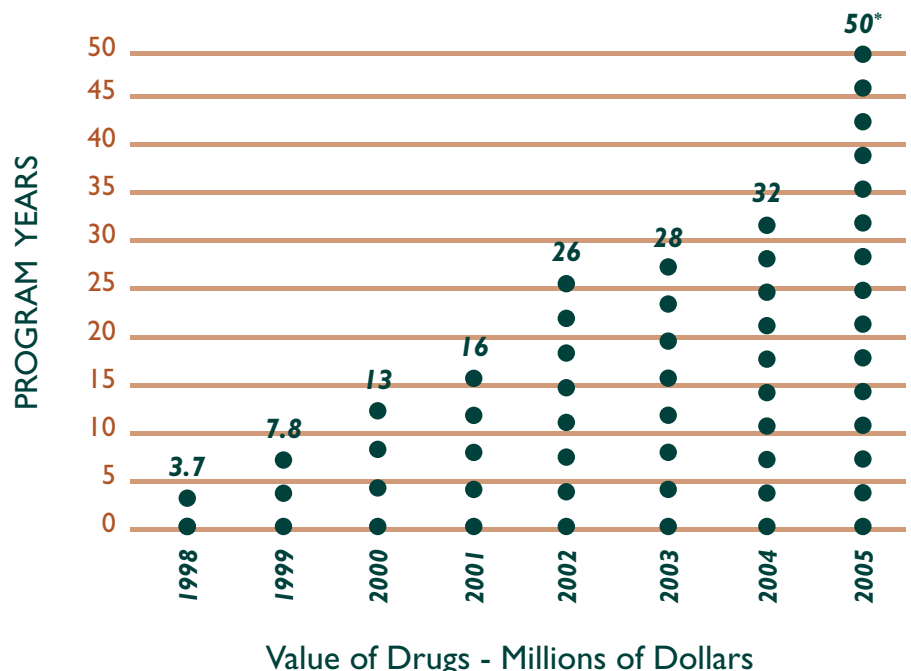


Drug Benefit Program for Patients Who Qualify



LSU HCSD Medication Assistance Program

Medication assistance programs are designed to help those who can't afford their medicines. The Medication Assistance Program (MAP) was initiated in 1998 by HCSD for our patients. The program provides drugs for patients who are below 200% of the federal poverty level or who otherwise qualify for drug manufacturers' free drugs. The MAP program received a one-time start-up budget of \$1.1 million dollars from the legislature. The MAP process varies among the LSU hospitals; however, the end results are the same: to provide free drugs to our patients who are unable to afford the drugs they need in order to maintain good health. It has been proven that our MAP program decreases ER visits and hospitalizations and saves the State money. It also helps patients make their limited funds go further. Limited income forces patients to choose among utilities, food, medications and other necessities. These choices often result in higher medical expenses and frequent hospital visits. This past year, we served over 30,000 patients with over 531,000 prescriptions with a value of \$32 million. At the end of 2005, the cumulative value of the drugs provided by HCSD to patients was \$176.5 million. The program works!



(Source: HCSD Files)

*Estimated



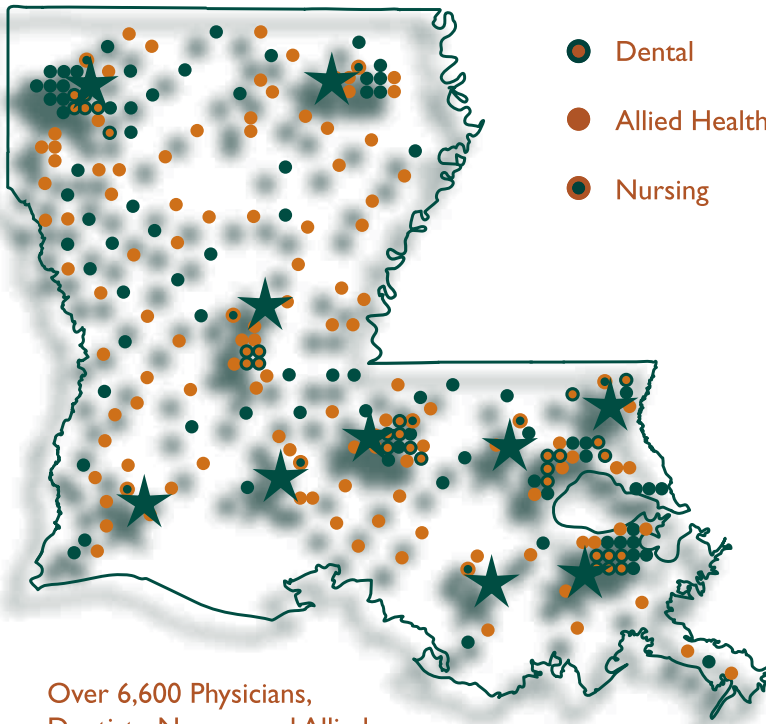
Graduate Medical Education

The LSU hospitals have long maintained the dual mission of indigent care and health care education. The hospitals are the principal training sites of the state's institutions engaged in Graduate Medical Education, while also supporting a wide variety of Nursing and Allied Health Programs. Educational programs located throughout the state are affiliated with one of the eleven LSU hospitals.

**Physicians,
Dentists,
Nurses, and
Allied Health
Professionals
Are Trained
in LSU HSCD
Hospitals**

Medical Education Programs

- ★ Hospitals
- Medical
- Dental
- Allied Health
- Nursing



Over 6,600 Physicians, Dentists, Nurses, and Allied Health Professionals train in the LSU Hospitals each year.





Allied Health Affiliations

	Earl K. Long Medical Center	Huey P. Long Medical Center	University Medical Center	W. O. Moss Regional Medical Center	Lallie Kemp Regional Medical Center	Bogalusa Medical Center	Leonard J. Chabert Medical Center	Medical Center of LA at New Orleans
Advanced Degree Nursing	■ ▲	■	■	■ ▲	●	■	■	■
Associate Degree Nursing		■				▲	■	●
Bachelor Science Nursing	■ ▲	■	■	■ ▲	■ ●		■ ●	■
Bio-Medical Technician						▲		
Cardiopulmonary Technician								■
Communication Disorder	■					■		■
Counseling Psychology							■	
C R N A	▲	■		▲	■		■	■
Dietary	■ ▲				■			■
EKG Technician		■						
EMT Paramedic	▲	■ ▲	■ ▲		▲		▲	■ ●
Lab Assistant	■						●	
Lab Technician		■				▲ ●		●
L P N	▲ ●	▲	▲	▲	▲	▲	▲	▲ ●
Medical Records		■			▲			●
Medical Technology	■		■			▲ ●	■	■
Nuclear Medicine Technician								●
Nurse Assistant	▲		▲	▲ ●	▲	▲ ●	▲	▲
Nurse Practitioner (Advanced)	■	■			■	■		■
Pharmacy	■	■					■	■
Phlebotomy	▲	■ ▲			▲	▲ ●	▲	●
Physical Therapy/OT	■	■				■		■
Physician's Assistant	■					■	■	
Radiology Technician	▲	■		■ ▲	▲	▲ ●	●	●
Registered Dietician	■	■		■ ▲	■			■
Rehabilitation Therapy	■	■			●		■	■ ●
Respiratory Therapy			■		▲	■		■ ▲ ●
Social Work/Services	■	■					■	■
Sonography Technician								●
Surgical Technician			▲		▲	▲		●
Ward Clerks							▲	



■ Universities

- Alcorn State University
- American International
- Andrews University
- Belmont University
- Boston University
- Columbia University
- Des Moines University
- Dillard University
- George Washington University Medical Center
- Graceland University
- Grambling State University
- Howard University
- Jackson State
- Louisiana College
- Louisiana Tech University
- Loyola University
- LSU-Alexandria
- LSU-Baton Rouge

- LSU-Eunice
- LSU HSC Medical Schools
- LSU HSC School of Allied Health
- LSU HSC School of Nursing
- Massachusetts General
- McNeese State University
- Medical College of Georgia
- Medical University of South Carolina
- Mississippi University for Women
- Nicholls State University
- Northeast Louisiana University
- Northwestern State University
- Southeastern Louisiana University
- Southeastern University of Mississippi Medical Center
- Southern University
- Southern University at New Orleans
- Our Lady of Holy Cross
- Texas Wesleyan University
- Texas Woman's University

- Tulane University
- University of Alabama
- University of Alabama at Birmingham
- University of Birmingham
- University of Colorado
- University of Iowa
- University of Louisiana Lafayette
- University of Louisiana Monroe
- University Medical Branch Galveston
- University of Mississippi
- University of South Alabama
- University of Southern Mississippi
- University of New Orleans
- University of South Alabama
- University of Tennessee
- University of Texas Galveston
- Xavier University

▲ Technical Programs/ Schools

- A&W Health Educators
- Acadian Ambulance
- American International
- Baton Rouge Fire Department
- Baton Rouge General Medical Center
- Blood Center of Louisiana
- Cameron Technical School
- Career Training Specialists
- Central Louisiana Medical Academy
- Domestic Health Care Institute
- Dryades YMCA
- East & West Baton Rouge Parish High Schools

- EMS
- Frontier School of Midwifery & Nursing
- Job Corps-School to Work Program
- Kenner Health Careers Institute
- Livingston Parish High Schools
- Louisiana State Penitentiary – Angola
- Louisiana Technical Colleges
 - Baton Rouge Technical Campus
 - Delta-Ouachita Campus
 - River Parish Campus
 - Sidney N. Collier Campus
 - West Jefferson Campus
 - Westside Campus
- MGH Health Professionals
- Medvance Institution

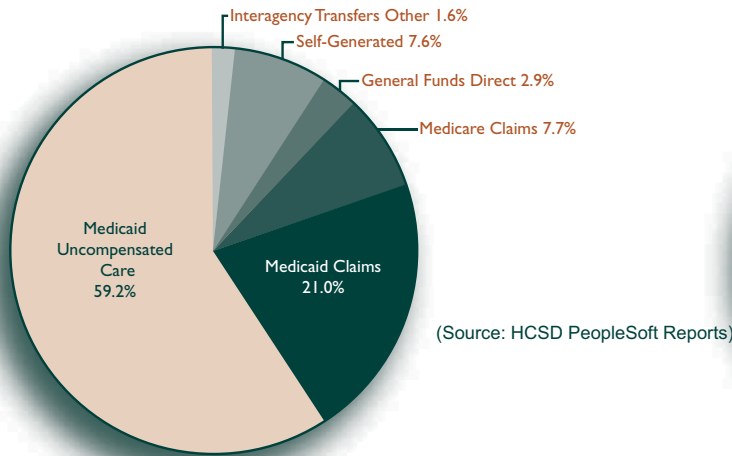
- Mercy Educational Institute
- Monroe City Schools
- New Orleans Center for Health Care
- North Oaks Hospital
- North Shore Career College
- Nunez Community College
- Nursing Network Associates
- Ouachita Parish Schools
- Our Lady of the Lake Regional Medical Center
- Sowela Technical Community College
- Texaco
- William Carey College

● Community Colleges

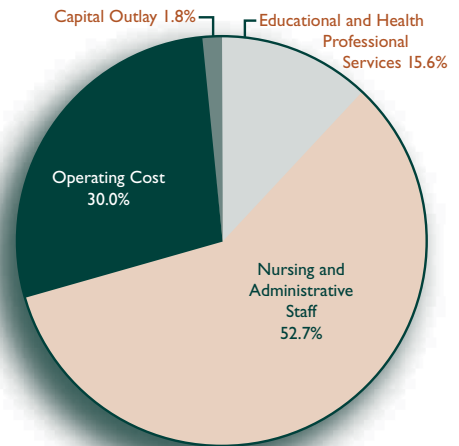
- Delgado Community College
- Delta Junior College
- Holmes Community College
- Louisiana Community College
- Our Lady of Holy Cross College
- Pearl River Junior College-Mississippi
- SW Mississippi Community College
- William Carey College



Fiscal Year 2005 Actual Revenue Mix



Fiscal Year 2005 Expenditures Mix



LSU Health Care Services Division Appropriated Changes

FY 04 - APPROPRIATED LEVEL	\$ 790,068,963
FY 05 - APPROPRIATED LEVEL @ 7-1-04	\$ 849,102,879
BUDGET ADJUSTMENT FOR INCREASED COLLECTIONS	\$ 1,921,571
BUDGET ADJUSTMENT FOR GENERAL FUND REDUCTION - DUE TO ACT 138 OF THE 2005 REGULAR SESSION	\$ (2,147,105)
BUDGET ADJUSTMENT FOR INCREASED MEDICAID CLAIMS	\$ 1,667,327
FY 05 APPROPRIATED LEVEL @ 6-30-05	\$ 850,544,672
FY 06 APPROPRIATED LEVEL @ 7-01-05	\$ 920,043,253

(Source: HCSD Budget Section)

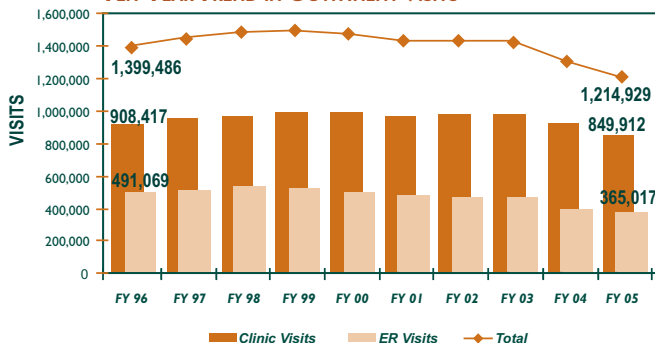
HCSD HOSPITALS TEN-YEAR TREND IN OUTPATIENT VISITS*

Total Outpatient volume declined by 13% -- a 26% decline for the ER and a 6% decline for clinic visits

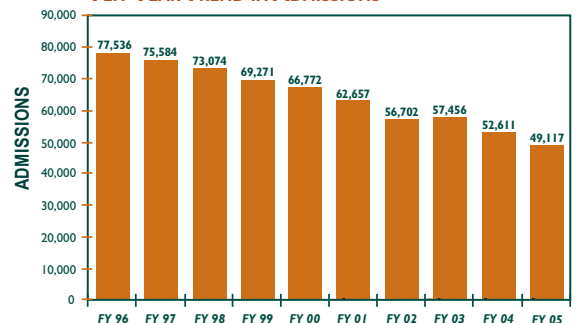
HCSD HOSPITALS TEN-YEAR TREND IN ADMISSIONS*†

Inpatient admissions declined by 37%

HCSD HOSPITALS TEN-YEAR TREND IN OUTPATIENT VISITS*



HCSD HOSPITALS TEN-YEAR TREND IN ADMISSIONS*†





Programs and Services : Fiscal Year 2005

Medical Services	EKL	HPL	LJC	MCL	LK	UMC	WOM	BMC
Allergy	□			□	◆	□	◆	◆
Asthma	□	□	□	□	□	□	□	□
Cardiac Care	□	□	□	□	□	□	□	□
• Catheterization	◆	◆	◆	□	◆	□	□	◆
• Telemetry Unit	□	□	□	□	□	□	□	□
• Stenting	◆	◆	◆	□	◆	◆	◆	◆
• Diagnostics	□	□	□	□	□	□	□	□
Dentistry	◆	□	◆	□	◆	◆	◆	◆
Dermatology	□			□	◆	□	□	◆
Detoxification	◆	◆	◆	□	◆	□	◆	◆
Diabetes	□	□	□	□	□	□	□	□
Emergency Services	□	□	□	□	□	□	□	□
Endocrinology	□	□		□	◆	□	◆	◆
ENT	◆	◆	◆	□	◆	□	◆	□
Family Practice	□	□	□	□	□	□		□
Gastroenterology	□	□	◆	□	◆	□	□	□
Gynecology	□	□	□	□	□	□	□	□
Hematology	□	◆	□	□	◆	□	◆	◆
HIV/AIDS	□	□	□	□	□	□	□	□
Infectious Disease	□	□	□	□	◆	□	□	□
General Internal Medicine	□	□	□	□	□	□	□	□
Neonatology	□	◆	□	□	◆	□	◆	◆
Nephrology	□	◆	□	□	□	□	◆	□
Neurology	□	□	□	□	◆	◆	◆	◆
Nutrition Counseling	□	□	□	□	□	□	□	□
Obstetrics	□	□	□	□	◆	□	□	◆
Oncology	□	□	□	□	□	□	□	◆
Ophthalmology	□	□	□	□	□	◆	□	□
Orthopedics (General)	□	□	□	□	◆	◆	◆	◆
Pathology	□	□	□	□	□	□	□	□
Pediatrics	□	□	□	□	□	□	□	□
• Dedicated Peds. Unit	□	□	□	□	◆	□		
Podiatry	◆	□		□	□		◆	◆
Pulmonology	□	□	□	□	◆	□	◆	□
Psychiatry	□	□	□	□	◆	□	□	□
Radiology	□	□	□	□	□	□	□	□
Rehabilitation	◆	□	◆	□	◆	◆	◆	□
Rheumatology	□	◆		□	◆	□	◆	◆
Speech and/or Hearing	□	□	□	□	□	□	◆	◆
Surgery (General)	□	□	□	□	□	□	□	□
• Orthopedics Surgery	□	□◆	□	□	◆	◆	◆	◆
• Vascular Surgery	□	◆	□	□	◆	□	◆	◆
• Oral Surgery	□	□	□	□	◆	◆	□	◆
• Heart Surgery	◆	◆	◆	□	◆	◆	◆	◆
• Neurosurgery	◆	◆	◆	□	◆	◆	◆	◆
Urology	□	□	□	□	□	◆	◆	◆

□ Direct Service on-site or through Contract ◆ Referral

**LOUISIANA
STATE
UNIVERSITY**

**Health Care
Services Division**

How to Contact Us:

HCSD-Central Office

8550 United Plaza Blvd., 4th Floor
Baton Rouge, LA 70809
Switchboard: (225) 922-0488

Donald R. Smithburg
Executive Vice President: LSU System
Chief Executive Officer: HCSD

Robert M. Plaisance
Assistant Vice President: LSU System
Deputy Chief Executive Officer / Acting CFO:
HCSD

Michael K. Butler, M.D., M.H.A., C.P.E., F.A.C.S.
Chief Medical Officer, Professor of Surgery

Bogalusa Medical Center

433 Plaza Street
Bogalusa, LA 70427
Switchboard: (985) 730-6700

LeVern S. Meades, Hospital Administrator
Lee Roy Joyner, Jr., M.D., Medical Director
Judy Farmer, Foundation President
McClurie Sampson, Sr., *CAC Chair

Earl K. Long Medical Center

5825 Airline Highway
Baton Rouge, LA 70805
Switchboard: (225) 358-1000

Clay Dunaway, Hospital Administrator
W. Chapman Lee, M.D., F.A.C.S.,
Medical Director
Harris Lappin, M.D., Foundation President
Diane Guidry Pitts, CAC Chair

Huey P. Long Medical Center

352 Hospital Boulevard
Pineville, LA 71360-5352
Switchboard: (318) 448-0811

James E. Morgan, Hospital Administrator
David E. Barnard, M.D., Medical Director
Joe Rosier, Foundation President
CAC Chair (Vacant)

Lallie Kemp Regional Medical Center

52579 Highway 51 South
Independence, LA 70443
Switchboard: (985) 878-9421

LeVern S. Meades, Hospital Administrator
Terry Jones, M.D., Medical Director
Francis Bickham, Foundation President
Laurance Schauf, CAC Chair

Leonard J. Chabert Medical Center

1978 Industrial Boulevard
Houma, LA 70363
Switchboard: (985) 873-2200

Danny Trahan, R.Ph., Hospital Administrator
Michael Garcia, M.D., Medical Director
Ed Lawson, Foundation President
Chris Chouest, CAC Chair

Medical Center of LA at New Orleans

Charity Hospital (East Campus)

1532 Tulane Avenue
New Orleans, LA 70112-1352
Switchboard: (504) 903-2311

University Hospital (West Campus)

2021 Perdido Street
New Orleans, LA 70112-1352
Switchboard: (504) 903-3000

Dwayne Thomas, M.D., F.C.C.P., F.A.C.P.,
Hospital Administrator
Cathi Fontenot, M.D., Medical Director
Everett J. Williams, Ph.D., Foundation President
Nadine Henneman, CAC Chair

University Medical Center

2390 West Congress
Lafayette, LA 70506
Switchboard: (337) 261-6000

Lawrence Dorsey, Hospital Administrator
James B. Falterman, Jr., M.D., F.A.C.P.,
Medical Director
Paul Azare, Jr., M.D., Foundation President
CAC Chair (Vacant)

Dr. Walter O. Moss Regional Medical Center

1000 Walters Street
Lake Charles, LA 70607
Switchboard: (337) 475-8100

Patrick C. Robinson, M.D.,
Hospital Administrator
Carlos Choucino, M.D., Medical Director
Colleen Ann Polak, CAC Chair





Soon after this report was developed, hurricanes Katrina and Rita devastated South Louisiana...



We pay tribute to the many health care, life safety, support workers, citizens of this great State, victims of Hurricane Katrina. This disaster is a great national wound, and we can all lend a hand to the work of healing. We urge financial support of the Hurricane Katrina Relief Fund along with other local grassroots organizations that are assisting with recovery. We are committed to rebuilding with a vision of economic justice and environmental sustainability for all.



**Contributions can be made to:
Hurricane Katrina Relief Fund
LSU Foundation - Charity Hospitals
3838 W. Lakeshore Dr.
Baton Rouge, LA 70808**

inserts



Bogalusa Medical Center

433 Plaza Street
Bogalusa, Louisiana 70427

LeVern S. Meades, Hospital Administrator • Lee Roy Joyner, Jr., M.D., Medical Director

985-730-6700

Resources:

- 481 employees
- Total Collections \$36.3 million (state general fund \$0.5 million, commercial/self generated \$4.1 million, Medicare \$9.0 million, Medicaid \$6.2 million, Medicaid Uncompensated Care \$15.7 million, other \$0.8 million)

Estimated Economic Impact:

- \$77.2 million in overall business activity (Factor of 2.15 based on May 2004 "Hospitals and the Louisiana Economy" report by the Louisiana Hospital Association)

Patient Population:

- Approximately 36,000 (between 7/1/03 - 6/30/05)

Capacity:

- 48 medical/surgery staffed beds
- 18 psychiatric staffed beds
- 90 licensed beds

Inpatients:

- 2,595 medical/surgery admissions
- 512 psychiatric admissions
- 13,723 medical/surgery inpatient days
- 5,907 psychiatric inpatient days

Outpatients:

- 44,628 clinic visits
- 27,309 emergency visits

Nursing and Allied Health Training: 25 students

- Louisiana Technical Colleges – LPN, Nurses Aide, Bio-Med, EMT First Response
- Pearl River Junior College (Poplarville, MS) – RN, Medical Lab Technician
- Delta College – Clinical Medical Assistant
- Southern University – Speech Therapy
- University of Alabama – School of Nursing
- University of Southern Mississippi
- LSU Allied Health Professionals
- LSU School of Nursing
- LSU Department of Clinical Science – Shreveport – PT, OT, ST, Clinical Lab

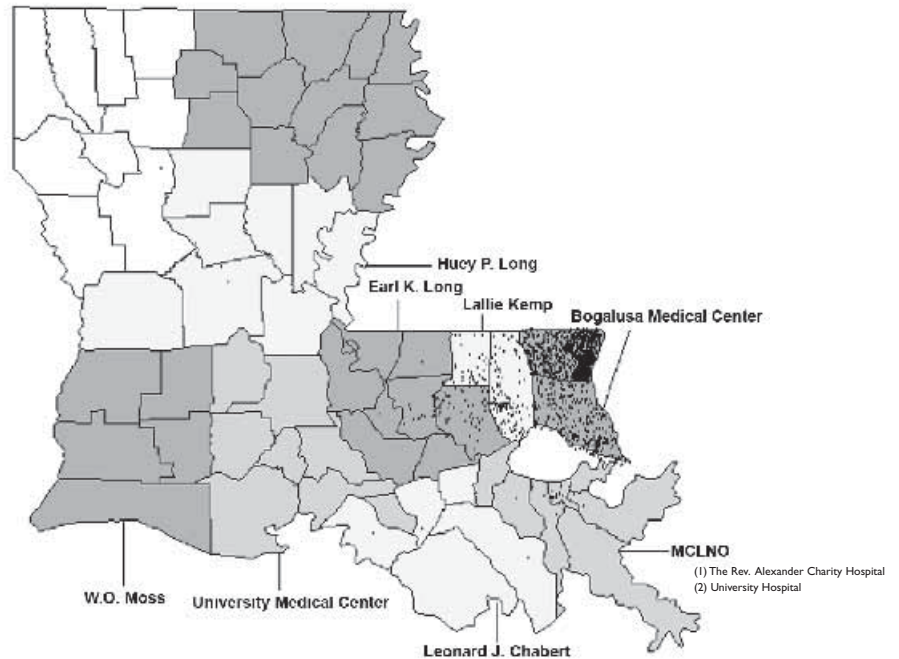
Partnerships:

- Washington Correctional Institute
- Washington Parish Sheriff's Office
- Bogalusa Police Department
- St. Tammany Parish Hospital (transfers)
- Lakeview Regional Medical Center (transfers and cardiac care, etc.)
- Med Vance Institute of Baton Rouge
- Children's Hospital, New Orleans, Louisiana
- Public Health Unit
- Southeast Louisiana Hospital
- Bogalusa Community Rehabilitation Hospital Facility
- Franklinton High School – Pharmacy Tech
- Deaf Action Group

Fiscal Year 2005

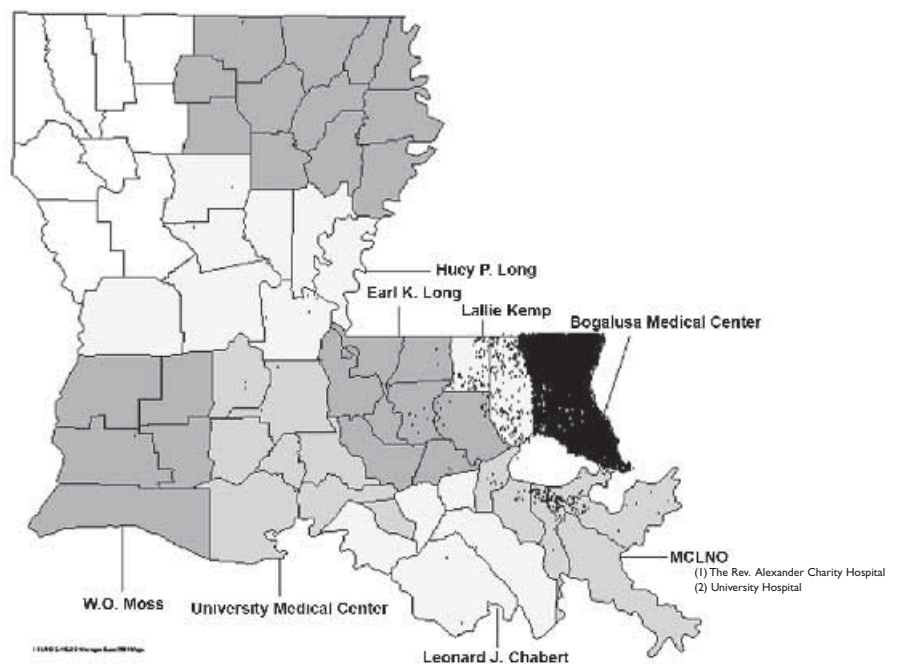
Admissions by Zip Code

Total = 3,107
1 Admission per dot



Visits by Zip Code

Total = 71,937
1 Visit per dot





Earl K. Long Medical Center

5825 Airline Highway
Baton Rouge, Louisiana 70805

Clay Dunaway, Hospital Administrator • W. Chapman Lee, M.D., F.A.C.S., Medical Director

225-358-1000

Resources:

- 854 employees
- Total collections \$90.3 million (state general fund \$1.6 million, commercial/self generated \$4.8 million, Medicare \$63 million, Medicaid \$18.1 million, Medicaid Uncompensated Care \$56.6 million, other \$2.9 million)

Estimated Economic Impact:

- \$192.2 million in overall business activity (Factor of 2.15 based on May 2004 "Hospitals and the Louisiana Economy" report by the Louisiana Hospital Association)

Patient Population:

- Approximately 82,000 (between 7/1/03 – 6/30/05)

Capacity:

- 80 medical/surgery staffed beds
- 44 psychiatric staffed beds
- 201 licensed beds

Inpatients:

- 5,394 medical/surgery admissions
- 935 psychiatric admissions
- 21,255 medical/surgery inpatient days
- 14,236 psychiatric inpatient days
- 700 births

Outpatients:

- 135,380 clinic visits
- 44,415 emergency visits

Residency Programs: 193 Medical Residents and Fellows

LSU Health Sciences Center

- Emergency Medicine
- Orthopedics
- Internal Medicine

- General Surgery
- Oral Surgery
- Ophthalmology

- OB-GYN
- Pediatrics
- Dermatology

Nursing and Allied Health Training: 550 students

RN Practitioner and/or CRNA

- University of Mississippi
- Alcorn State University
- LSUHSC in New Orleans
- Loyola University
- McNeese State University
- University of Louisiana at Lafayette
- Northwestern State University
- Southern University
- Baton Rouge General School of Nursing
- Louisiana Technical College, Lafayette
- University of South Alabama
- Southeastern Louisiana University
- MedVance Institute Surgical Technology Program
- Our Lady of the Lake School of Nursing Services

- Medical Training College
- Baton Rouge Regional Technical Institute
- Westside Vocational Technical

EMT, Paramedic

- Acadian Ambulance, Lafayette
- Avoyelles Technical Institute, Cottonport
- Baton Rouge Fire Department
- Folkes Technical Institute, Jackson
- Louisiana Technical Institute, Jackson
- Louisiana State Penitentiary, Angola
- Emergency Medical Services
- Our Lady of the Lake
- Chevron/Texaco Emergency Responders

Southern University

- RN, Social and Nutritional Services

LSU Allied Health

- Physical Therapy, Lab

North Oaks Health Systems Hospital

- Nutritional Srv.

Glen Oaks High School

- High School Students

Live Oak and Denham Springs

Our Lady of the Lake Medical Center

- Registered Nurse, Radiology Department

Domestic Health Care Institute

- CNA Students

Medical Training College

- N A Students

California College of Allied Health

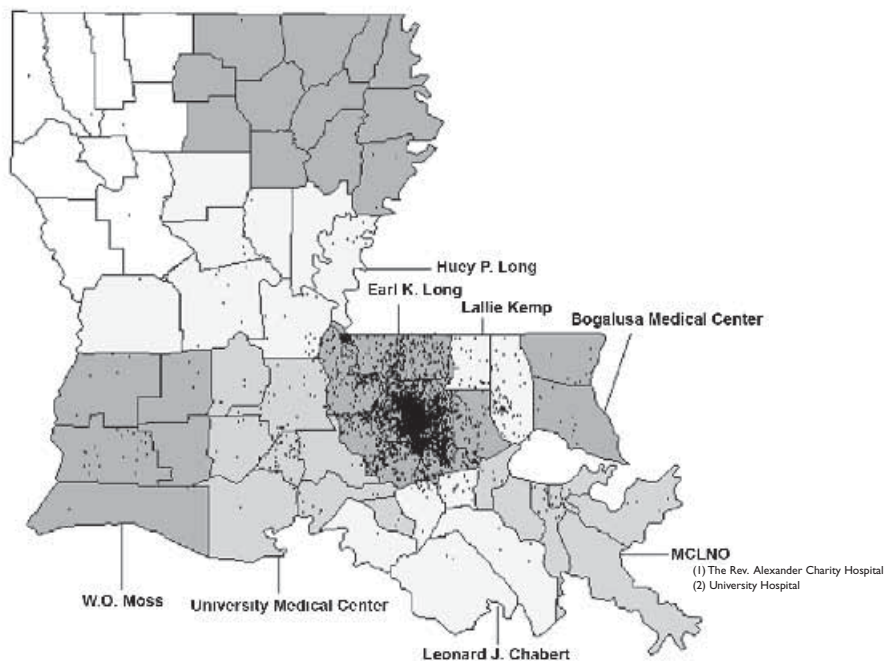
Partnerships:

- East Baton Rouge Parish School Board – 3 school-based clinics
- Greater Baton Rouge Community Clinic
 - hospital referral of patients to clinic for outpatient services, particularly dental care
- Health Care Forum – assessing and planning community needs
- Capitol City Family Health Center, Inc.

Fiscal Year 2005

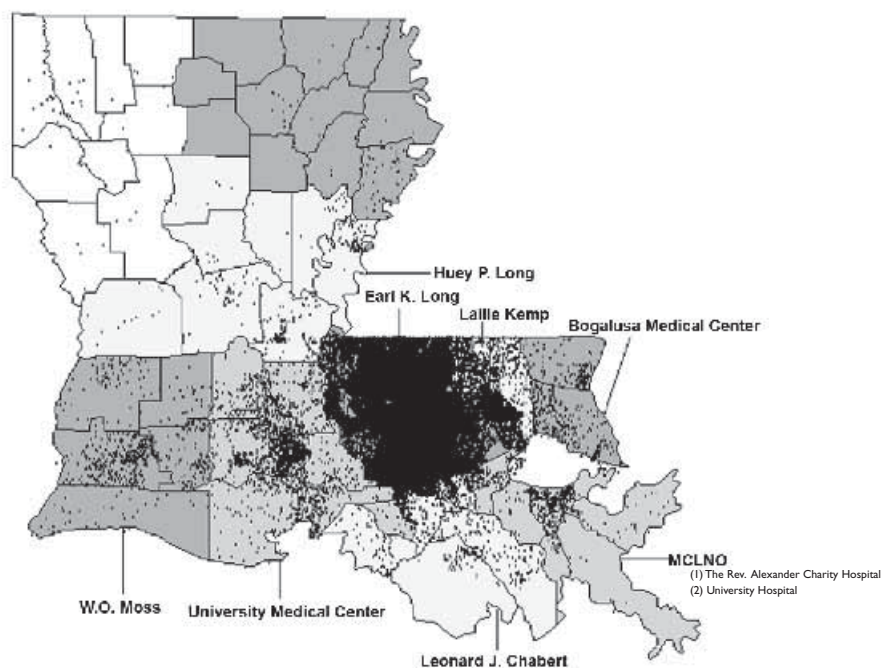
Admissions by Zip Code

Total = 6,329
1 Admission per dot



Visits by Zip Code

Total = 179,795
1 Visit per dot





LSU Health Care Services Division

8550 United Plaza Boulevard, 4th Floor
Baton Rouge, Louisiana 70809

225-922-0488

Resources:

- 7,897 employees
- Total appropriated budget: \$850.5 million (\$200 million non-federal match and \$25.6 million State appropriations)

Medical and Clinical Education:

- 1,161 medical residents and fellows
- 3,990 nurses and allied health professionals

Estimated Economic Impact:

- \$1.8 billion in overall business activity (based on 2.15 factor), with \$726.4 million in personal earnings (based on 0.85 factor) and 15,142 jobs generated (based on 1.92 factor). Factor based on May 2004 "Hospitals and the Louisiana Economy" report by the Louisiana Hospital Association.

Patient Population:

- Approximately 600,000 (served between 7/1/03 – 6/30/05)

Capacity:

- 685 medical/surgery staffed beds
- 216 psychiatric staffed beds
- 1,569 licensed beds

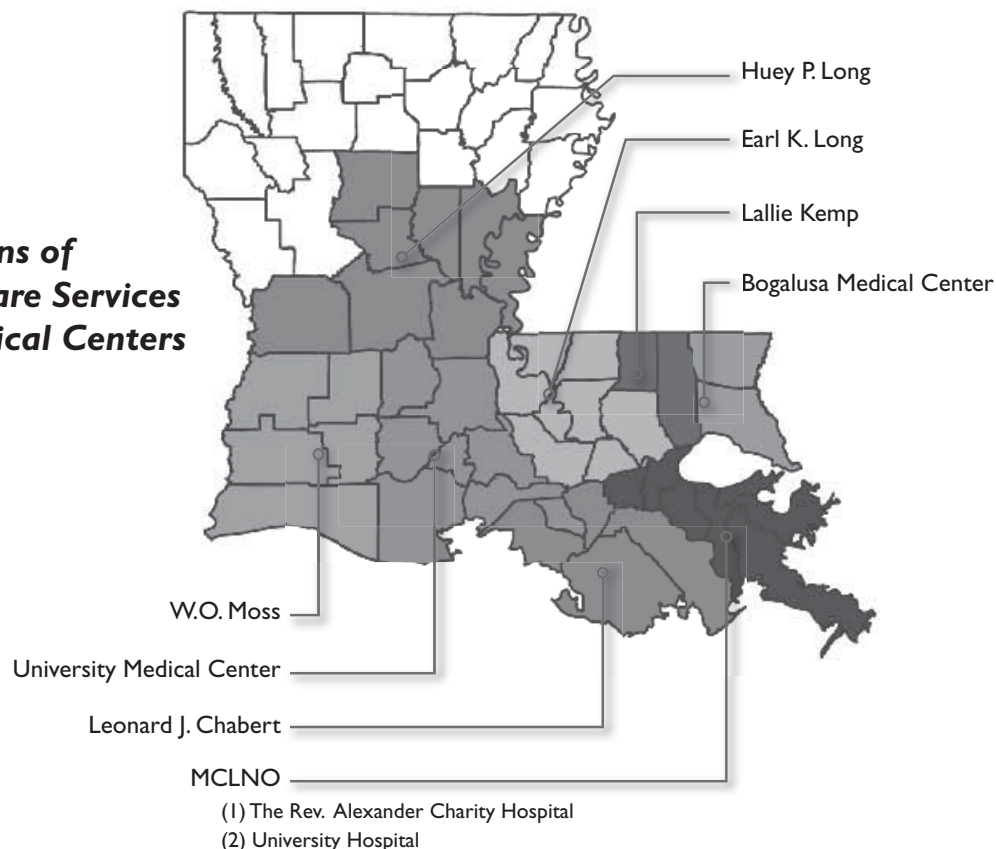
Inpatients:

- 43,563 medical/surgery admissions
- 5,554 psychiatric admissions
- 191,561 medical/surgery inpatient days
- 67,203 psychiatric inpatient days
- 4,154 births

Outpatients:

- 849,912 clinic visits
- 365,017 emergency visits

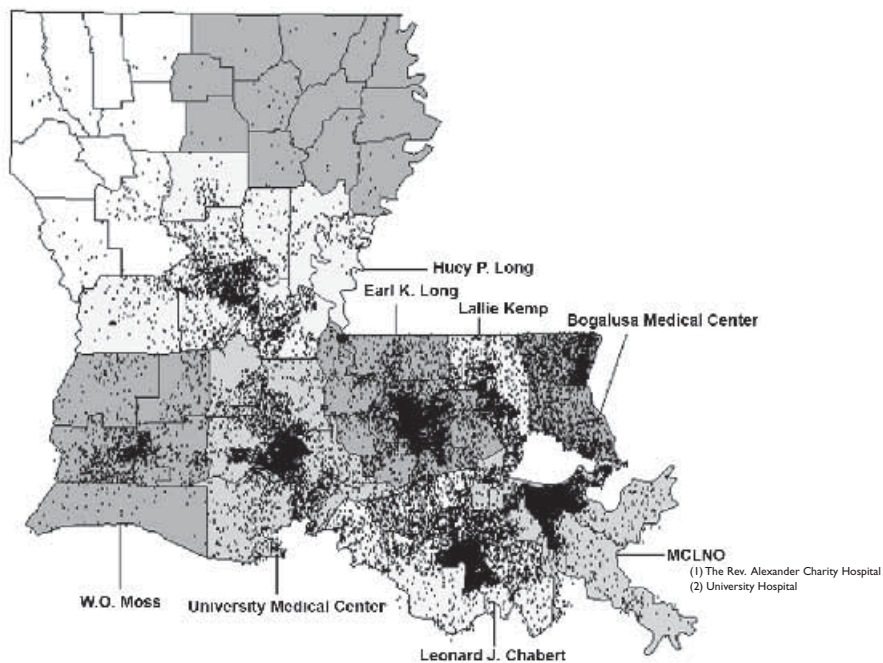
Locations of LSU Health Care Services Division's Medical Centers



Fiscal Year 2005

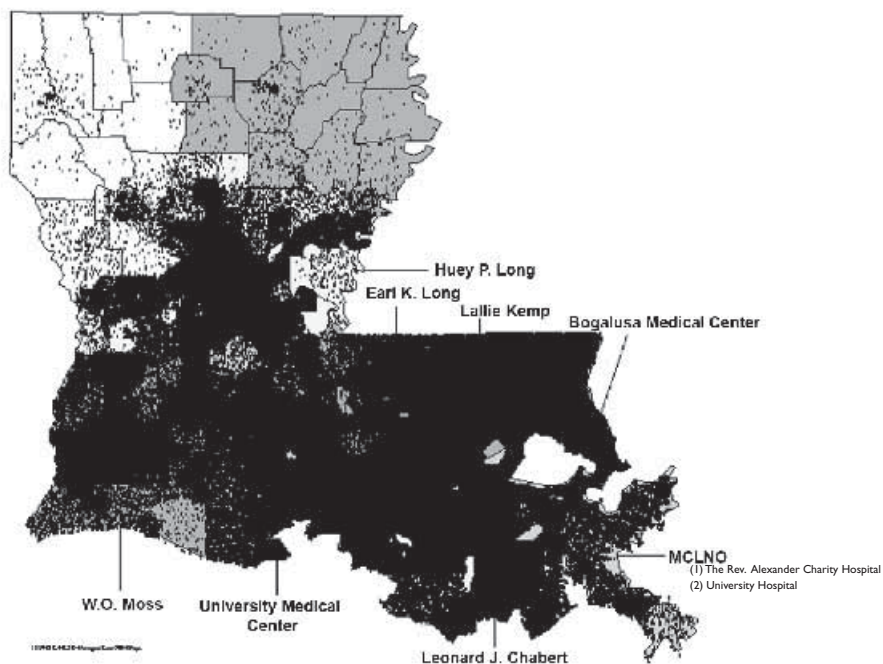
System Admissions
by Zip Code

Total = 49,117
1 Admission per dot



System Visits
by Zip Code

Total = 1,214,929
1 Visit per dot





Huey P. Long Medical Center

352 Hospital Boulevard
Pineville, Louisiana 71360

James E. Morgan, Hospital Administrator • David E. Barnard, M.D., Medical Director

318-448-0811

Resources:

- 477 employees
- Total collections \$47.8 million (state general fund \$1.2 million, commercial/self generated \$2.1 million, Medicare \$2.6 million, Medicaid \$7.6 million, Medicaid Uncompensated Care \$33.4 million, other \$0.8 million)

Estimated Economic Impact:

- \$102 million in overall business activity (Factor of 2.15 based on May 2004 "Hospitals and the Louisiana Economy" report by the Louisiana Hospital Association)

Patient Population:

- Approximately 51,000 (between 7/1/03 – 6/30/05)

Capacity:

- 39 medical/surgery staffed beds
- 16 psychiatric staffed beds
- 137 licensed beds

Inpatients:

- 2,746 medical/surgery admissions
- 546 psychiatric admissions
- 10,136 medical/surgery inpatient days
- 4,941 psychiatric inpatient days
- 222 births

Outpatients:

- 56,388 clinic visits
- 38,598 emergency visits

Residency Programs: 169 Medical Residents and Fellows

- Tulane University – Medical Care and Medical Education, OB-GYN, General Surgery, Ophthalmology
- LSUHSC, Shreveport – LSU Family Practice w/rotations to HPL
- LSU School of Dentistry/New Orleans – Dental Residents

Nursing and Allied Health Training: 185 students

Louisiana College
– Nursing Baccalaureate, Social Work Interns

Louisiana State University
– Social Work Interns

LSU at Alexandria
– Lab Technician
– EMT, Paramedic
– Nursing – AD
– EKG Technician
– Phlebotomy Training Programs
– Radiology Students
– Pharmacy Technician Training

LSUHSC-Shreveport
– Occupational Therapy, Physical Therapy Students

University of Louisiana, Monroe
– Occupational Therapy Students,

Pharmacy Intern/Extern Preceptor

Northwestern State University
– Nursing Training Program
Undergraduate, Graduate and Advance Practice
– Social Work Interns

University of Louisiana, Lafayette
– Medical Records Internship

Various Louisiana Technical Colleges
– Practical Nurse, EMT, Paramedic

National EMS Academy
– Partnership between Acadian Ambulance and South LA Community College-EMT

Southeastern University
– Nurse Practitioner

Graceland University
– Nurse Practitioner Program

Central Louisiana Medical Academy
– Phlebotomy Students

Louisiana Tech
– Registered Dietitian

Texas Wesleyan University
– CRNA Students

Alcorn State University
– Advanced Practice Nurse Program

Xavier University
– Pharmacy Interns

LSU School of Nursing, New Orleans
– CRNA Program

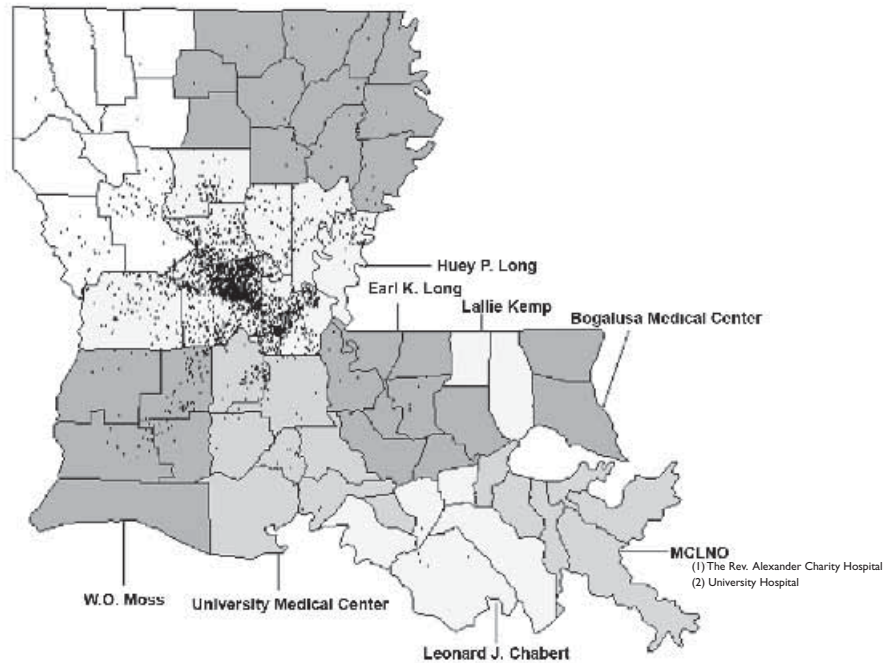
Partnerships:

- Cenla Medication Access Program (CMAP) – Rapides Foundation – Outpatient Pharmacy
- Office of Public Health – Maternal Child Health Program – partnering with Rapides Regional, LSU Family Medicine
- LSU Dental School Clinic & HIV Grant
- Tulane – Early Intervention Services HIV Grant

Fiscal Year 2005

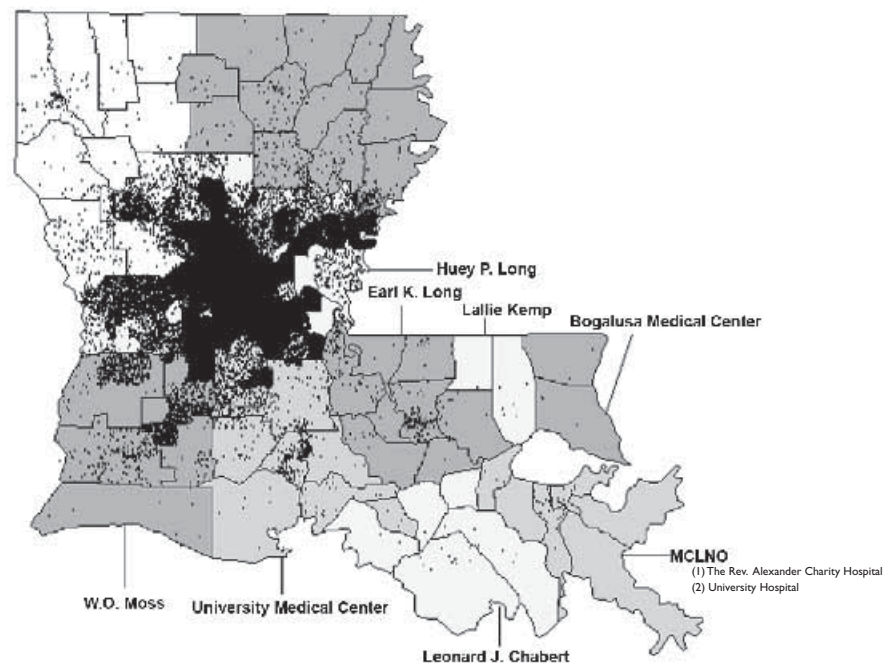
Admissions by Zip Code

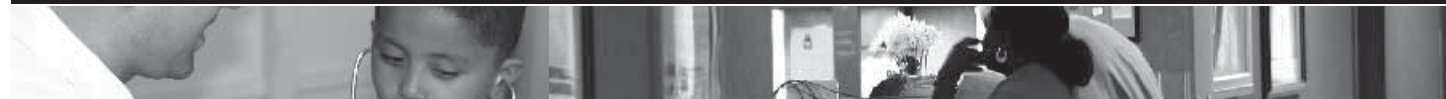
Total = 3,292
1 Admission per dot



Visits by Zip Code

Total = 94,986
1 Visit per dot





Leonard J. Chabert Medical Center

1978 Industrial Boulevard
Houma, Louisiana 70363

Danny Trahan, R.Ph., Hospital Administrator • Michael Garcia, M.D., Medical Director

985-873-2200

Resources:

- 818 employees
- Total collections \$68.6 million (state general fund \$2.1 million, commercial/self generated \$3.8 million, Medicare \$9.8 million, Medicaid \$17.7 million, Medicaid Uncompensated Care \$34.4 million, other \$0.7 million)

Estimated Economic Impact:

- \$146 million in overall business activity (Factor of 2.15 based on May 2004 "Hospitals and the Louisiana Economy" report by the Louisiana Hospital Association)

Patient Population:

- Approximately 67,000 (between 7/1/03 – 6/30/05)

Capacity:

- 80 medical/surgery staffed beds
- 12 psychiatric staffed beds
- 162 licensed beds

Inpatients:

- 4,996 medical/surgery admissions
- 657 psychiatric admissions
- 18,368 medical/surgery inpatient days
- 4,024 psychiatric inpatient days
- 597 births

Outpatients:

- 121,335 clinic visits
- 46,280 emergency visits

Residency Programs: 99 Medical Residents and Fellows

- The Ochsner Clinic Foundation – OB/GYN, Internal Medicine
- The Ochsner Clinic Foundation – Orthopedics, General Surgery
- The Ochsner Clinic Foundation, LSUHSC Medical School – Ophthalmology (Combined Program)
- LSUHSC, New Orleans – Internal Medicine, Family Practice

Nursing and Allied Health Training: 245 students

Nicholls State University
– Associate Degree Nursing; Social Work Interns; Counseling Psychology

South Louisiana Regional
Technical Institute
– Certified Nursing Assistant; Ward Clerks

Delgado Community College
– Radiology Technician

Tulane University and Southern
University
– Social Services Intern

LSU
– Social Services Intern, Outpatient Therapy/Physical Therapy, Lab Technician, Physical Therapy Assistant

Southern University at New
Orleans
– Graduate Social Work

University of Texas at Galveston
– Physician Assistants

LSUHSC
– Nurse Practitioner Program

Acadian Ambulance Service
– Paramedics, EMTs

L. E. Fletcher Technical
– Phlebotomy Program and LPN Program

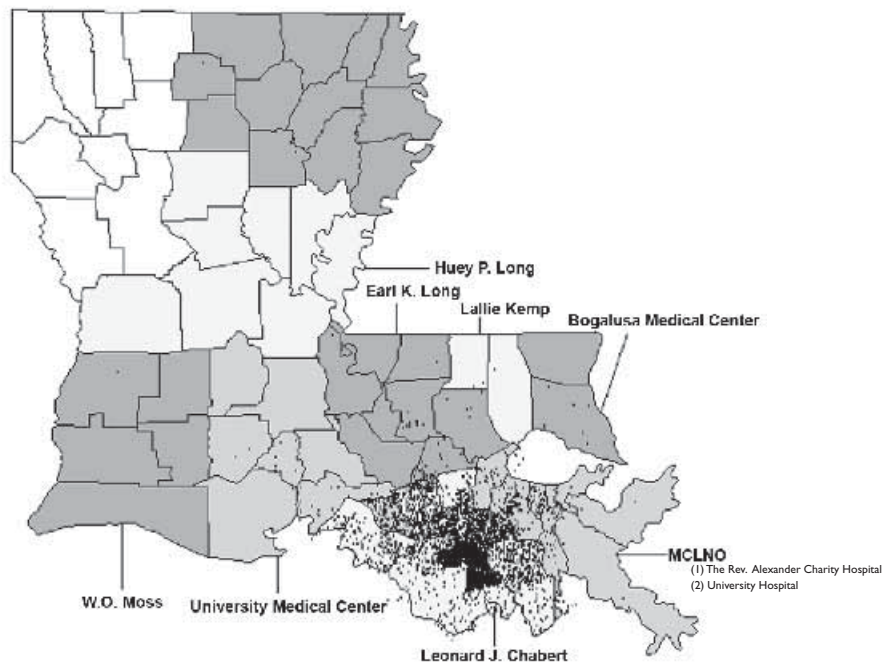
Partnerships:

- Terrebonne General Medical Center
 - Neonatal Intensive care services – provides Level 3 Neonatal Intensive Care Services
 - provides laundry services for Leonard J. Chabert
- Terrebonne Parish District Attorney Drug Court – provides lab testing to clients enrolled in program
- Terrebonne Parish Criminal Justice Complex – provides lab testing and results reporting
- Teche Action Clinic – lease of mobile medical clinic to provide medical services to citizens of Dulac, LA
- Louisiana Primary Care Association and Bayou Teche Community Health Network
 - developing integrated network
- Office of Public Health
 - Chabert provides education services to OPH's labor and delivery population, and high-risk prenatal medical services
- Southeast Louisiana Area Health Education Center – HIV outreach to rural populations and African-Americans

Fiscal Year 2005

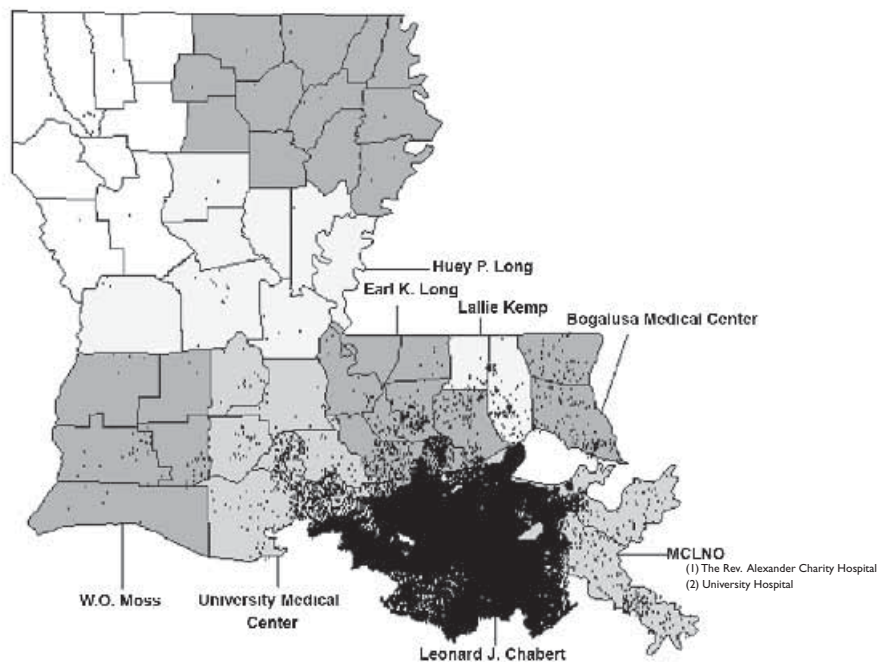
Admissions by Zip Code

Total = 5,653
1 Admission per dot



Visits by Zip Code

Total = 167,615
1 Visit per dot





Lallie Kemp Regional Medical Center

52579 Highway 51 South
Independence, Louisiana 70443

LeVern S. Meades, Hospital Administrator • Terry Jones, M.D., Medical Director

985-878-9421

Resources:

- 381 employees
- Total collections \$30.1 million (state general fund \$1.3 million, commercial/self generated \$1.7 million, Medicare \$3.3 million, Medicaid \$2.6 million, Medicaid Uncompensated Care \$21.1 million, other \$0.08 million)

Estimated Economic Impact:

- \$63.8 million in overall business activity (Factor of 2.15 based on May 2004 "Hospitals and the Louisiana Economy" report by the Louisiana Hospital Association)

Patient Population:

- Approximately 42,000 (between 7/1/03 – 6/30/05)

Capacity:

- 25 medical/surgery staffed beds
- 25 licensed beds

Inpatients:

- 1,195 medical/surgery admissions
- 5,233 medical/surgery inpatient days

Outpatients:

- 50,502 clinic visits
- 26,285 emergency visits

Residency Programs: 0 students

- St. Matthews University
– Medical Students

Nursing and Allied Health Training: 136 students

Louisiana Technical Colleges
– Hammond Campus - LPNs, Nursing Assistants, EMTs, Patient Care Technicians
– Greensburg Campus - LPNs
– Sullivan Campus – Bio Med

Southeastern Louisiana University
– RNs, Dietetic Techs

Southwest Mississippi Community College – RNs

LSU School of Nursing
– CRNA Students

Medical University of the Americas – Medical Student

University of South Alabama
– Nurse Practitioners

University of South Mississippi
– Nurse Practitioners

Southern University
– Nurse Practitioners
– Administrative Majors

National EMS Academy – EMT's

Medical Careers College
– Surgical Techs

Bryman College – Billing & Coding

Northshore EMS Academy
– EMTs

Med Vance Institute – Allied Health

Compass Career College
– Phlebotomy

Remington College – Allied Health

Delta College – Allied Health

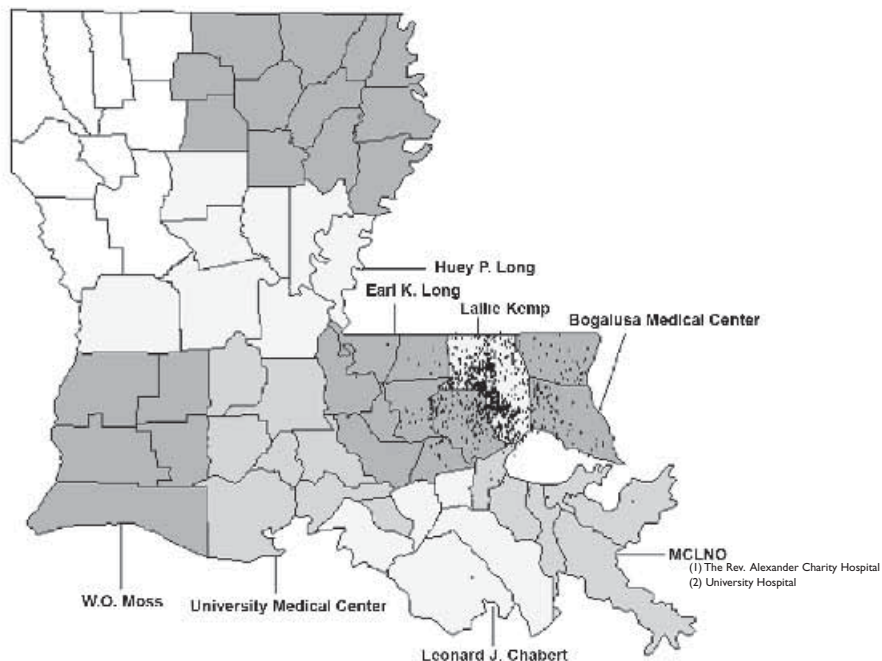
Partnerships:

- Tangipahoa Parish Prison – provides doctor 4 hours weekly
- Florida Parishes Juvenile Detention Center
– physician services 4 hours weekly
- St. Tammany Parish Hospital – to accept transfers
- Delta Transportation – transporting patients to other facilities
- Munn Transportation – transport deceased bodies for autopsy
- Geisler Funeral Home – transport deceased bodies for autopsy
- Hood Memorial Hospital – emergency evacuation
- Child Net – individuals with disabilities
- St. Helena Hospital Critical Access – patient referrals and transfers
- New Horizon Youth Service Bureau
– provide emergency healthcare to abused or abandoned children
- Tangipahoa Voluntary Council on Aging
– provide healthcare to the elderly
- Louisiana Primary Care
– subcontract with Community Health Centers
- Cantilever Shoes – fit diabetic patients for proper shoes
- American Cancer Society – cancer awareness grants
- Baton Rouge Regional Eye Bank; LOPA; Southern Eye Bank
– tissue and organ donation
- Ryan White – HIV medications
- Deaf Action Center; Mary Langford – deaf interpreting
- Spanish Interpreting – 3 providers
- Language Line – Provide translation for any nationality
- Blind Services – provide concessions
- Jackson Regional Laundry – provide laundry services
- Gulf States Silver Recovery – silver pickup for radiology
- Louisiana Breast and Cancer Health
– partnership for breast and cervical health for women ages 40-64 primarily
- Susan B. Komen Foundation
– grant for educational material for breast cancer patients

Fiscal Year 2005

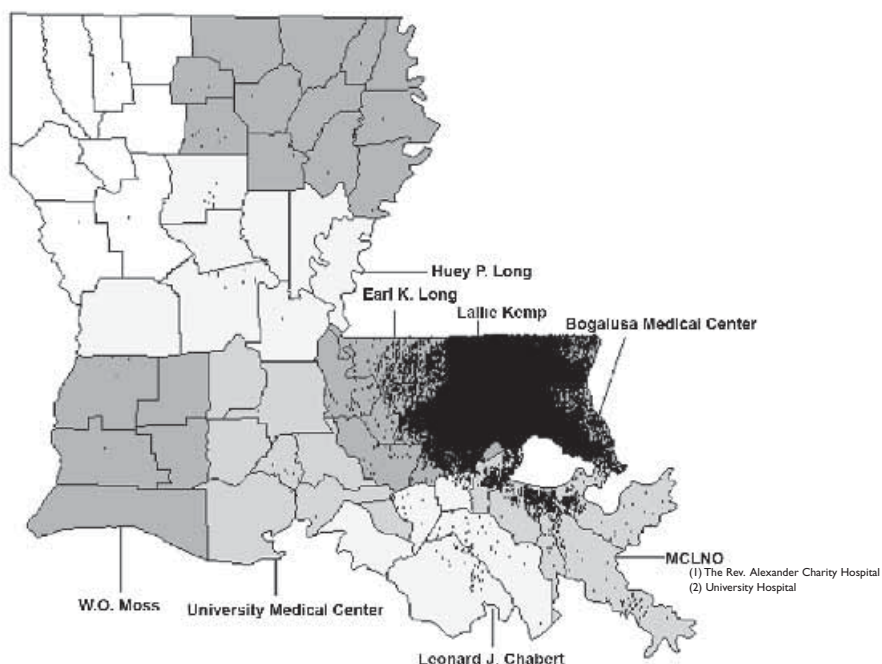
Admissions by Zip Code

Total = 1,195
1 Admission per dot



Visits by Zip Code

Total = 85,787
1 Visit per dot





Medical Center of Louisiana at New Orleans

2021 Perdido Street
New Orleans, Louisiana 70112-1352

• The Rev. Alexander Charity Hospital

• University Hospital

504-903-3000

Dwayne Thomas, M.D., F.C.C.P., F.A.C.P., Hospital Administrator • Cathi Fontenot, M.D., Medical Director

Resources:

- 3,653 employees
- Total collections \$472.9 million (state general fund \$13.9 million, commercial/self generated \$28.6 million, Medicare \$29.2 million, Medicaid \$108.3 million, Medicaid Uncompensated Care \$288.2 million, other \$4.7 million)

Estimated Economic Impact:

- \$988.7 million in overall business activity (Factor of 2.15 based on May 2004 "Hospitals and the Louisiana Economy" report by the Louisiana Hospital Association)

Patient Population:

- Approximately 217,000 (between 7/1/03 – 6/30/05)

Capacity:

- 331 medical/surgery staffed beds
- 94 psychiatric staffed beds
- 714 licensed beds

Inpatients:

- 21,367 medical/surgery admissions
- 1,970 psychiatric admissions
- 100,740 medical/surgery inpatient days
- 28,673 psychiatric inpatient days
- 2,226 births

Outpatients:

- 264,800 clinic visits
- 119,815 emergency visits

Residency Programs: 550 Medical Residents and Fellows

Louisiana State University Health Sciences Center and Tulane University Health Sciences Center

- **Medicine** – Allergy/Immunology, Cardiology, Cardiology-Interventional, Dermatology, Endocrinology, Gastroenterology, Hematology/Oncology, Infectious Disease, Nephrology, Pediatrics, Physical Medicine and Rehab, Pulmonary and Critical Care, Rheumatology
- **Pediatrics** – Allergy/Immunology, Gastroenterology, Hematology/Oncology, Infectious Disease, Neonatology
- **Surgery** – Thoracic
- **Advanced General Dentistry, Anesthesiology, Child Psychiatry, Dermatology, Emergency Medicine, Family Medicine, General Dentistry, Internal Medicine-Emergency Medicine, Medical Genetics, Medicine, Neurology, Neurology-Neurophysiology, Neurosurgery, OB/GYN, Ophthalmology, Ophthalmology-Cornea Fellowship, Ophthalmology-Retina Fellowship, Oral Medicine, Oral Surgery, Orthopaedics, Otorhinolaryngology, Pathology, Pathology- Cytopathology, Pathology-Forensic Fellowship, Physical Medicine and Rehab, Physical Medicine & Rehab Musculoskeletal, Plastic Surgery, Psychiatry, Radiology, Radiology-Neuroradiology, Removable Prosthodontics, Transitional (Flex), Urology**

Nursing and Allied Health Training: approximately 2,300 students

- **Delgado Community College** – RN, Respiratory Tech, Occupational Therapy Assistant, Physical Therapy Assistant, Nuclear Medicine Tech, Radiologic Tech, Diagnostic Medical Sonography Tech, Health Information Coders, Phlebotomy Tech, Surgical Tech, LPN, Radiation Tech, Medical Tech
- **LSUHSC School of Nursing** – BS Nursing, MS Nursing
- **LSUHSC School of Allied Health** – Cardio/Pulmonary Tech/Therapist, Occupational and Physical Therapist, Communication Disorders, Medical Technician, Rehabilitation Counseling, Ophthalmic Medical Technology
- **Job Corps to Work** – Certified Nursing Assistant
- **Various Louisiana Technical Colleges** – LPNs, Respiratory Tech, Surgical Tech
- **Various Louisiana Universities/Colleges** – Social Worker, Pharmacists, Occupational Therapist, BS Nursing, MS Nursing, Nutritionist, LPN, EMTs, Cardiopulmonary Tech
- **Various Out-of-State Universities/Colleges** – BS Nursing, MS Nursing, Physical Therapist, Occupational Therapist, Acute Care Nurse Practitioner, Cyto Tech
- **4010th US Army Hospital** – Medics
- **American International** – Occupational Therapist
- **Blood Center of Louisiana** – Blood Bank Tech
- **Crescent City Coders** – Coders
- **Dryades YMCA** – Certified Nursing Assistant, LPNs
- **LSU Social Work** – Social Workers
- **Medvance Institution** – Surgical Tech
- **MGH Health Professions** – Physical Therapist
- **Nursing Education Network** – BS Nursing
- **Nursing Network Association** – LPN
- **Remington College** – Certified Nursing Assistant

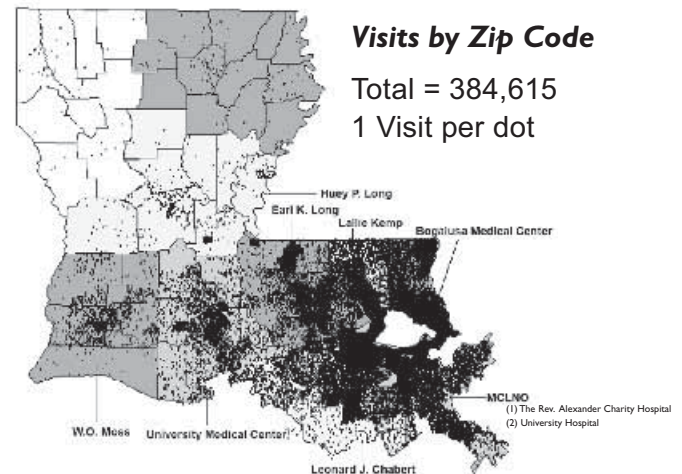
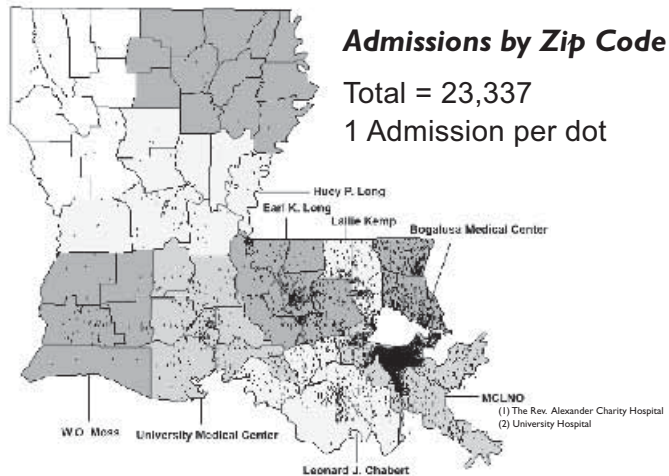
Medical Center of Louisiana at New Orleans

Fiscal Year 2005

• The Rev. Alexander Charity Hospital

• University Hospital

Fiscal Year 2005



Partnerships:

- Great Expectations Foundation, Inc.
- New Orleans Health Department
- Lawless School Based Health Clinic
- Infinity Perinatal Substance Abuse Program
- EXCELTH Cooperative Endeavor – New Orleans East Primary Health Care Center
- Louisiana Education and Early Detection Program (LEED)
- Medication Provision for Indigent Patients
- Daughters of Charity Health Center at Carrollton
- Operation Inoculation
- New Orleans Adolescent Hospital Juvenile Psychiatric Services
- Community Access Program – Partnership for Access to Healthcare (PATH) – The LA Public Health Institute
- Turning Point – Healthy New Orleans: The City that Cares
- Referral Service Linkage Agreements
- HIV Patient Medication Counseling Program
- Office of Public Health
- St. Thomas Aquinas Family Health Center
- Orleans Parish Office of Emergency Preparedness
- Metropolitan Hospital Council Committee on Emergency Preparedness
- Health Resources and Services Administration Designated Regional Coordination System for Hospital Disaster Response



University Medical Center

2390 West Congress
Lafayette, Louisiana 70506

Lawrence Dorsey, Hospital Administrator • James B. Falterman, Jr., M.D., F.A.C.P., Medical Director

337-261-6000

Resources:

- 724 employees
- Total collections \$69.7 million (state general fund \$2.8 million, commercial/self generated \$3.3 million, Medicare \$5.7 million, Medicaid \$12.5 million, Medicaid Uncompensated Care \$44.9 million, other \$0.4 million)

Estimated Economic Impact:

- \$146.9 million in overall business activity (Factor of 2.15 based on May 2004 "Hospitals and the Louisiana Economy" report by the Louisiana Hospital Association)

Patient Population:

- Approximately 70,000 (between 7/1/03 – 6/30/05)

Capacity:

- 74 medical/surgery staffed beds
- 20 psychiatric staffed beds
- 146 licensed beds

Inpatients:

- 4,454 medical/surgery admissions
- 527 psychiatric admissions
- 18,057 medical/surgery inpatient days
- 5,385 psychiatric inpatient days
- 409 births

Outpatients:

- 113,932 clinic visits
- 39,145 emergency visits

Residency Programs: 132 Medical Residents and Fellows

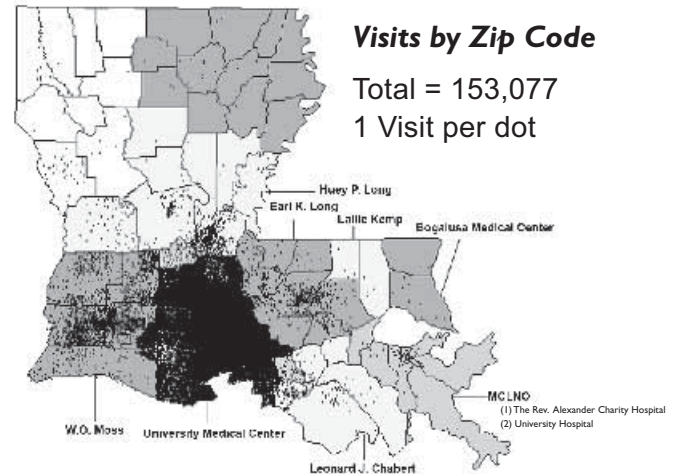
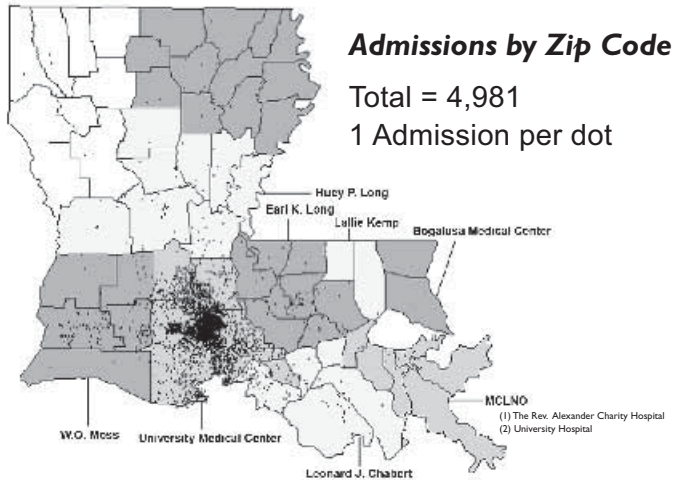
LSU Health Sciences Center

- Family Practice/OB
- Internal Medicine
- General Surgery
- Orthopedic Surgery
- GYN
- Ear, Nose and Throat

Nursing and Allied Health Training: 528 students

- LSUHSC School of Nursing – Nurse Practitioner, CRNA
- Louisiana State University, Eunice – Respiratory Care, Associate in Nursing, Radiologic Technology
- University of Louisiana at Lafayette – Baccalaureate Program and Master of Science in Nursing
- Various Louisiana Technical Colleges – Paramedic, LPN, EMTs, Surgical Technology, Nursing Assistant
- McNeese State University – Master of Science in Nursing Program
- University of Iowa – EMS
- Northwestern State University – Associate Degree in Nursing, Baccalaureate in Nursing, and Master of Science in Nursing
- National EMS Academy – EMT, Paramedic
- Remington College – Medical Assistant
- Southern University, Baton Rouge – Graduate Nursing Program
- University of Alabama at Birmingham School of Nursing – Graduate Studies
- Florida Institute of Ultrasound – Ultrasound Technician
- University of Texas Health Science Center at Houston School of Nursing – Graduate Studies
- Pharma-Safe, LLC – Paramedic Program
- University of South Alabama School of Nursing – Graduate Studies
- Office of Public Health – Infant and Child Mortality Reviews

Fiscal Year 2005

**Partnerships:**

- UMC Internal Medicine Residents and Staff, and hospital staff assist in Abbeville Community Health Clinic
- UMC Family Medicine Residents and staff assist the university athletes with all aspects of Sports Medicine at University of Louisiana at Lafayette.
- UMC Family Practice Residents, Internal Medicine Residents, OB/GYN staff and staff and nurses assist in Lafayette Community Health Clinic
- Patient Referral – partnerships with area clinics and routine referrals from providers in 5 parish service areas, as well as statewide
- Robert Wood Johnson – UMC is partnering in south-central Louisiana to develop an integrated health services delivery network for the uninsured. Other partners include LSUHSC, ByNet providers, Office of Public Health, Chabert Medical Center, and Vermilion Parish Health Center. A subsequent expansion is anticipated to include other private and publicly funded providers.
- Family Practice Clinic – construction and operations agreement between UMC, LSUHSC, University of Louisiana at Lafayette, Our Lady of Lourdes Regional Medical Center, and Lafayette General Medical Center.
- Rotate residents through Meadowbrook Rehab Hospital Lafayette, private physician offices, Hospice of Acadiana, and nursing homes
- Lafayette Community Health Consortium – local providers developing programs to meet unmet health needs of the community
- DHH Office of Substance Abuse – DHH provides substance abuse counselors for UMC Inpatient Substance Abuse Unit
- UMC Psych Consults for SWAT Team, Area Health Education Centers Music Clinic, student evaluations for area schools and referrals to other therapists



W. O. Moss Regional Medical Center

1000 Walters Street
Lake Charles, Louisiana 70607

Patrick Clarence Robinson, M.D., Hospital Administrator • Carlos Choucino, M.D., Medical Director

337-475-8100

Resources:

- 368 employees
- Total collections \$35.1 million (state general fund \$2.2 million, commercial/self generated \$1.6 million, Medicare \$2.6 million, Medicaid \$2.5 million, Medicaid Uncompensated Care \$25.7 million, other \$0.5 million)

Estimated Economic Impact:

- \$73.9 million in overall business activity (Factor of 2.15 based on May 2004 "Hospitals and the Louisiana Economy" report by the Louisiana Hospital Association)

Patient Population:

- Approximately 35,000 (between 7/1/03 – 6/30/05)

Capacity:

- 18 medical/surgery staffed beds
- 14 psychiatric staffed beds
- 94 licensed beds

Inpatients:

- 816 Medical / Surgery Admissions
- 407 psychiatric admissions
- 4,049 medical/surgery inpatient days
- 4,037 psychiatric inpatient days

Outpatients:

- 53,947 clinic visits
- 23,170 emergency visits

Residency Programs: 18 Medical Residents

LSUHSC – New Orleans

- Residents in Rural Family Practice Program, based at Lake Charles Memorial, do rounds at Moss Regional
- Medical students from New Orleans

Nursing and Allied Health Training: 21 students

- McNeese State University – Family and Consumer Science Dietetic Internships, Family and Consumer Science Dietetic Field Experience Students, Radiology Technology Program, RN – BS and MSN program
- Sowela Technical Community College – LPNs

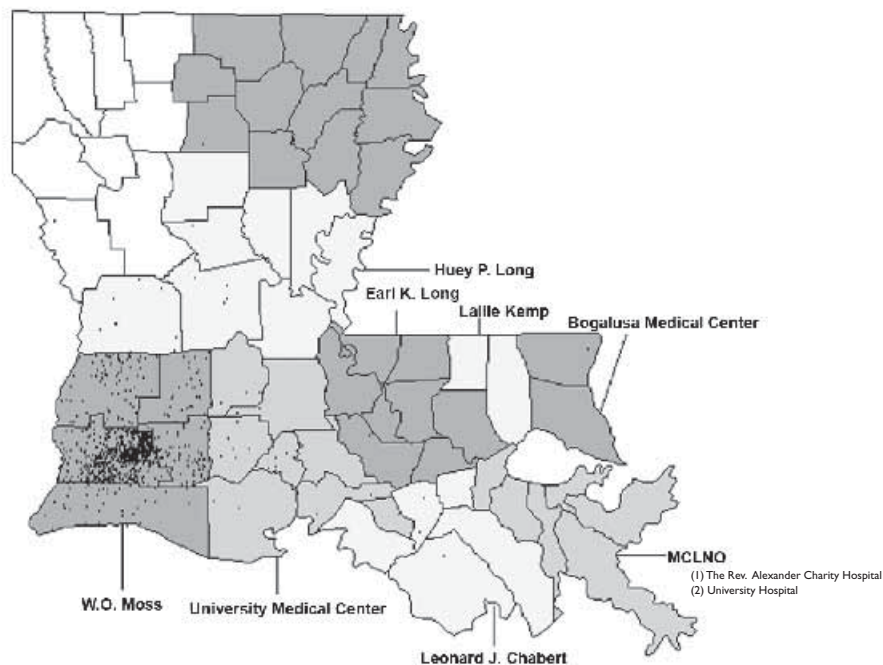
Partnerships:

- Lake Charles Memorial Hospital – OB Services, Cardiology Services
- Sisters of Charity/St. Patrick Hospital – Radiology/Oncology
- Office of Public Health – Sickle Cell Anemia Program

Fiscal Year 2005

Admissions by Zip Code

Total = 1,223
1 Admission per dot



Visits by Zip Code

Total = 77,117
1 Visit per dot

